

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Consolidated Statement of Comprehensive Income
Six months ended 31 December 2023

	Note	Period Oct. - Dec. \$'000	Y-T-D Dec-23 \$'000	Period Oct. - Dec. \$'000	Y-T-D Dec-22 \$'000
REVENUE	2	255,962	689,872	486,350	736,059
Direct expenses		-258,011	-601,060	-348,590	-599,004
GROSS PROFIT/(LOSS)		-2,049	88,812	137,760	137,055
Other operating income	3	158,872	160,873	2,672	5,336
Administration expenses		-55,841	-109,272	-47,407	-89,430
OPERATING PROFIT		100,982	140,413	93,025	52,961
Finance costs - interest expense		-16,897	-33,621	-14,366	-28,288
NET PROFIT		84,085	106,792	78,659	24,673
OTHER COMPREHENSIVE INCOME:					
<i>Item(s) that will not be reclassified to profit or loss in the future</i>					
-					
Unrealised losses on FVOCI investments		-2,327	-1,951	-1,203	-4,020
TOTAL COMPREHENSIVE INCOME		81,758	104,841	77,456	20,653
NET PROFIT/(LOSS) ATTRIBUTABLE TO:					
Stockholders of the Company		84,165	106,888	78,705	24,732
Non-controlling interest		-80	-96	-46	-59
		84,085	106,792	78,659	24,673
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:					
Stockholders of the Company		82,068	105,130	77,621	21,110
Non-controlling interest		-310	-289	-165	-457
		81,758	104,841	77,456	20,653
EARNINGS PER STOCK UNIT ATTRIBUTABLE					
TO STOCKHOLDERS OF THE COMPANY	4	0.10	0.12	0.09	0.03

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Consolidated Statement of Financial Position
31 December 2023

	Note	Dec-23 \$'000	Jun-23 \$'000	Dec-22 \$'000
NON-CURRENT ASSETS				
Property, plant and equipment		1,545,008	1,033,330	1,059,721
Deferred tax asset		151,922	151,922	0
Investments	5	22,146	24,097	21,010
Right-of-use assets		61,123	61,123	106,424
Post-employment benefit asset		10,984	10,984	39,380
		<u>1,791,183</u>	<u>1,281,456</u>	<u>1,226,535</u>
CURRENT ASSETS				
Inventories		82,505	63,388	56,063
Receivables		103,429	47,523	45,312
Investments	5	78,676	224,106	194,406
Cash and cash equivalents	6	111,300	168,431	184,900
		<u>375,910</u>	<u>503,448</u>	<u>480,681</u>
CURRENT LIABILITIES				
Payables		359,349	411,394	435,274
Taxation payable		1,169	5,979	2,874
Current portion of lease liabilities		39,551	39,551	40,588
Current portion of long term liabilities		144,816	216,296	19,585
		<u>544,885</u>	<u>673,220</u>	<u>498,321</u>
NET CURRENT LIABILITIES		<u>-168,975</u>	<u>-169,772</u>	<u>-17,640</u>
		<u>1,622,208</u>	<u>1,111,684</u>	<u>1,208,895</u>
STOCKHOLDERS' EQUITY				
Share capital		1,437	1,437	1,437
Capital reserve		1,308,308	772,388	772,388
Fair value reserve		20,600	22,358	19,577
Accumulated deficit		-108,774	-215,662	-388,979
		<u>1,221,571</u>	<u>580,521</u>	<u>404,423</u>
NON-CONTROLLING INTEREST		<u>7,262</u>	<u>7,551</u>	<u>7,207</u>
		<u>1,228,833</u>	<u>588,072</u>	<u>411,630</u>
NON-CURRENT LIABILITIES				
Long term liabilities		364,649	494,886	691,597
Lease liabilities		19,676	19,676	65,818
Deferred tax liability		9,050	9,050	39,850
		<u>393,375</u>	<u>523,612</u>	<u>797,265</u>
		<u>1,622,208</u>	<u>1,111,684</u>	<u>1,208,895</u>

APPROVED FOR ISSUE BY THE BOARD OF DIRECTORS ON 13 FEBRUARY 2024 AND SIGNED ON ITS BEHALF BY:


DOUGLAS GRAHAM

DIRECTOR


MELANIE GRAHAM

DIRECTOR

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Consolidated Statement of Changes in Equity
Six months ended 31 December 2023

	Attributable to the Company's Stockholders						Total \$'000
	Number of Shares '000	Share Capital \$'000	Capital Reserve \$'000	Fair Value Reserve \$'000	(Accumulated Deficit)/ Retained Earnings \$'000	Non - Controlling Interest \$'000	
BALANCE AT 1 JULY 2022	1,437	1,437	772,388	23,199	-413,711	7,664	390,977
TOTAL COMPREHENSIVE INCOME							
Net profit	-	-	-	-	24,732	-59	24,673
Other comprehensive income -							
Unrealised losses on FVOCI investments	-	-	-	-3,622	-	-398	-4,020
	-	-	-	-3,622	24,732	-457	20,653
BALANCE AT 31 DECEMBER 2022	1,437	1,437	772,388	19,577	-388,979	7,207	411,630
TOTAL COMPREHENSIVE INCOME							
Net profit	-	-	-	-	203,430	38	203,468
Other comprehensive income -							
Re-measurement of post-employment benefit asset	-	-	-	-	-30,113	-	-30,113
Unrealised gains on FVOCI investments	-	-	-	2,781	-	306	3,087
Stock split of shares	860,780	-	-	-	-	-	-
	860,780	-	-	2,781	173,317	344	176,442
BALANCE AT 30 JUNE 2023	862,217	1,437	772,388	22,358	-215,662	7,551	588,072
TOTAL COMPREHENSIVE INCOME							
Net profit	-	-	-	-	106,888	-96	106,792
Other comprehensive income -							
Gains on revaluation of property, plant and equipment	-	-	569,866	-	-	-	569,866
Realised reserve from sale of property	-	-	-33,946	-	-	-	-33,946
Unrealised losses on FVOCI investments	-	-	-	-1,758	-	-193	-1,951
	-	-	535,920	-1,758	106,888	-289	640,761
BALANCE AT 31 DECEMBER 2023	862,217	1,437	1,308,308	20,600	-108,774	7,262	1,228,833

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Consolidated Statement of Cash Flows
Six months ended 31 December 2023

	Note	Dec-23 \$'000	Dec-22 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash provided by/(used in) operating activities	8	-125,029	95,520
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		-1,657	-1,428
Net proceeds from sale of property, plant and equipment		154,751	0
Purchase of investments		-4,104	-4,376
Encashment of investments		149,535	25,376
Interest received		3,146	2,405
Cash provided by investing activities		301,671	21,977
CASH FLOWS FROM FINANCING ACTIVITIES			
Long term loans repaid		-201,717	0
Long term loans received		0	0
Principal element of lease payments		0	-3,095
Interest paid		-33,621	-28,288
Cash provided used in financing activities		-235,338	-31,383
Increase/(decrease) in cash and cash equivalents		-58,696	86,114
Exchange gain on foreign cash balances		1,565	676
Cash and cash equivalents at beginning of period		168,431	98,110
CASH AND CASH EQUIVALENTS AT END OF PERIOD	6	<u>111,300</u>	<u>184,900</u>

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Company Statement of Comprehensive Income
Six months ended 31 December 2023


	Note	Period Oct. - Dec. \$'000	Y-T-D Dec-23 \$'000	Period Oct. - Dec. \$'000	Y-T-D Dec-22 \$'000
REVENUE		196,329	528,111	372,387	564,610
Direct expenses		-189,203	-450,259	-263,633	-450,115
GROSS PROFIT		7,126	77,852	108,754	114,495
Other operating income	3	163,338	172,735	10,776	17,537
Administration expenses		-55,841	-109,272	-47,407	-89,430
OPERATING PROFIT		114,623	141,315	72,123	42,602
Finance costs - interest expense		-16,423	-33,067	-14,269	-28,158
NET PROFIT & TOTAL COMPREHENSIVE INCOME		98,200	108,248	57,854	14,444

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Company Statement of Financial Position
31 December 2023

	Note	Dec-23 \$'000	Jun-23 \$'000	Dec-22 \$'000
NON-CURRENT ASSETS				
Property, plant and equipment		511,976	529,072	547,297
Deferred tax asset		151,922	151,922	0
Investments	5	485	485	485
Right-of-use assets		61,123	61,123	106,424
Post-employment benefit asset		10,984	10,984	39,380
Due from subsidiaries		34,438	17,222	56,618
		<u>770,928</u>	<u>770,808</u>	<u>750,204</u>
CURRENT ASSETS				
Inventories		79,977	60,026	53,046
Receivables		93,821	44,583	40,426
Investments	5	78,676	224,106	194,406
Taxation recoverable		4,452	3,257	1,946
Cash and cash equivalents	6	109,372	167,288	183,809
		<u>366,298</u>	<u>499,260</u>	<u>473,633</u>
CURRENT LIABILITIES				
Payables		341,561	381,875	402,296
Current portion of lease liabilities		39,551	39,551	40,588
Current portion of long term liabilities		144,816	216,296	19,585
		<u>525,928</u>	<u>637,722</u>	<u>462,469</u>
NET CURRENT LIABILITIES				
		<u>-159,630</u>	<u>-138,462</u>	<u>11,164</u>
		<u>611,298</u>	<u>632,346</u>	<u>761,368</u>
STOCKHOLDERS' EQUITY				
Share capital		1,437	1,437	1,437
Capital reserve		386,821	385,490	385,490
Accumulated deficit		-205,555	-313,803	-439,110
		<u>182,703</u>	<u>73,124</u>	<u>-52,183</u>
NON-CURRENT LIABILITIES				
Due to subsidiaries		44,270	44,660	44,807
Long term liabilities		364,649	494,886	691,597
Lease liabilities		19,676	19,676	65,818
Deferred tax liability		0	0	11,329
		<u>428,595</u>	<u>559,222</u>	<u>813,551</u>
		<u>611,298</u>	<u>632,346</u>	<u>761,368</u>

APPROVED FOR ISSUE BY THE BOARD OF DIRECTORS ON 13 FEBRUARY 2024 AND SIGNED ON ITS BEHALF BY:


 DOUGLAS GRAHAM DIRECTOR


 MELANIE GRAHAM DIRECTOR

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Company Statement of Changes in Equity
Six months ended 31 December 2023

	Number of Shares '000	Share Capital \$'000	Capital Reserve \$'000	(Accumulated Deficit)/ Retained Earnings \$'000	Total \$'000
BALANCE AT 1 JULY 2022	1,437	1,437	385,490	-453,554	-66,627
TOTAL COMPREHENSIVE INCOME					
Net profit	-	-	-	14,444	14,444
	-	-	-	14,444	14,444
BALANCE AT 31 DECEMBER 2022	1,437	1,437	385,490	-439,110	-52,183
TOTAL COMPREHENSIVE INCOME					
Net profit	-	-	-	155,420	155,420
Other comprehensive income -					
Re-measurement of post-employment benefit asset	-	-	-	-30,113	-30,113
Stock split of shares	860,780	-	-	-	-
	860,780	-	0	125,307	125,307
BALANCE AT 30 JUNE 2023	862,217	1,437	385,490	-313,803	73,124
TOTAL COMPREHENSIVE INCOME					
Net profit	-	-	-	108,248	108,248
Other Comprehensive income -					
Gains on revaluation of property, plant and equipment	-	-	35,277	-	35,277
Realised reserve from sale of property	-	-	-33,946	-	-33,946
	-	-	1,331	108,248	109,579
BALANCE AT 31 DECEMBER 2023	862,217	1,437	386,821	-205,555	182,703

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Company Statement of Cash Flows
Six months ended 31 December 2023

	Note	Dec-23 \$'000	Dec-22 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash provided by/(used in) operating activities	8	-127,172	94,550
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		-853	-875
Net proceeds from sale of property, plant and equipment		154,751	0
Purchase of investments		-4,104	-4,376
Encashment of investments		149,535	25,376
Interest received		3,146	2,405
Cash provided by investing activities		<u>302,475</u>	<u>22,530</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Long term loans repaid		-201,717	0
Long term loans received		0	0
Principal element of lease payments		0	-3,095
Interest paid		-33,067	-28,158
Cash used in financing activities		<u>-234,784</u>	<u>-31,253</u>
Increase/(decrease) in cash and cash equivalents		-59,481	85,827
Exchange gain on foreign cash balances		1,565	676
Cash and cash equivalents at beginning of period		167,288	97,306
CASH AND CASH EQUIVALENTS AT END OF PERIOD	6	<u><u>109,372</u></u>	<u><u>183,809</u></u>

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The figures are unaudited and accounting policies remain as stated in the 2022/2023 Audited Accounts.

The Period in Review

The Group's performance in the second Quarter of October to December 31, 2023 showed a slowing of the growth pace that was experienced in the previous Quarter - as a result of the extended Hollywood Writers & Actors strike and the delayed releases of some block-busters in the period. The impact was further highlighted when patronage was compared to the same period in the prior year, and showed attendance numbers declining by 19% and approximately 64,000 persons. This was not really a fair comparison however, since the 2022 period boasted extra-ordinary releases like *Woman King*, *Black Panther 2* and *Avatar 2* - far outgrossing the slate of small films in the current Quarter, though this period also benefitted from the late December release of *Aquaman And The Lost Kingdom* and *Migration*, a wonderful animated picture about a flock of birds' migration journey to Jamaica for winter. The Segment Report of Note 2 shows how we fared in detail, where Revenues decreased by 6% from \$736.059M to \$689.872M and the cash used in operating activities told the story in the Statement of Cash Flows. With the end of the Hollywood strike in late November 2023, it is expected that our attendance numbers will improve as we move further into this Financial Year with the re-scheduling and release of some of the delayed films previously discussed.

In October 2023, at the end of the loan moratorium period, we paid out Facility #2 with a lump sum payment of \$107M from Deposits held with VML, ear-marked for that purpose. Additionally, in the period, we made strides in disposing of an un-used parcel of land which generated net proceeds from the sale of \$154.751M. That was converted in order to pay down a portion of Facility #1. Further, our Shareholders' Equity was also improved with the booking of the market valuations on two properties. Various other debt management strategies are being pursued as we continue to assess the current financial climate, keeping all financing options open in order to access what best suits our needs.

As we continue in recovery mode, we are constantly aware of the significant increases in operating costs post covid. Line items like: Peril Insurance (as a result of natural disasters linked to the region), Inventory and Supplies costs due to increased shipping and logistical delays as a result of the wars have all been impacted along with Security, Film and Staff Costs. Our response has been to strategically manage our resources amidst the ebbs and flows of the global economy and the industry - the results of which, showed a profit of approximately \$107M to December 2023 after navigating Interest charges and the various expenses listed in Note 7 of the Financials.

Our goal to ensure that our audience enjoys the ultimate movie experience remains high on our agenda; and they were rewarded with a suite of customer service offerings from the launch of the promised Digital App and interactive Website in September. The objective of improving efficiency at the Box Office while increasing interaction with the patrons (both individually and group engagements) is expected to be achieved in the months ahead, through the various opportunities available. We continue to promote the screen use of our locations for Independent Film Festivals, the advertising of products and services as well as the non-screen use for corporate events such as Leadership conferences and Team Building exercises - in an effort to assist the current trajectory and improve the bottom line. It is our intention to continue our technology thrust throughout this Financial Year, with the launch of a 4DX auditorium at the Carib 5.

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 2 - SEGMENT REPORTING

	2023							
	Cinema Activities							
	Carib Cinema	Palace Cineplex	Palace Multiplex	Sunshine Palace	New Kingston Drive In	Film Activities	Screen Advertising Activities	Group
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
REVENUE -								
Box office receipts	148,279	63,750	88,537	99,651	0	-	-	400,217
Confectionery sales	97,655	34,336	51,651	56,931	0	-	-	240,573
Film rental	-	-	-	-	-	227,757	-	227,757
Screen advertising	7,942	2,504	4,788	4,185	0	-	11,738	31,157
Other activities	1,233	709	86	305	0	-	-	2,333
	<u>255,109</u>	<u>101,299</u>	<u>145,062</u>	<u>161,072</u>	<u>0</u>	<u>227,757</u>	<u>11,738</u>	<u>902,037</u>
Eliminations								-212,165
Revenue from external customers								<u>689,872</u>
SEGMENT RESULT ⁽¹⁾	<u>-884</u>	<u>19,165</u>	<u>20,404</u>	<u>160</u>	<u>-29</u>	<u>32,406</u>	<u>5,858</u>	<u>77,080</u>
Eliminations								<u>11,862</u>
								<u>88,942</u>
CAPITAL EXPENDITURE -	<u>804</u>	<u>-</u>	<u>-</u>	<u>102</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>906</u>
Unallocated head office capital expenditure								751
Total capital expenditure								<u>1,657</u>
DEPRECIATION -	<u>6,619</u>	<u>425</u>	<u>1,032</u>	<u>13,933</u>	<u>-</u>	<u>6</u>	<u>9</u>	<u>22,024</u>
Unallocated head office depreciation								3,830
Total depreciation								<u>25,854</u>
INTEREST EXPENSE -	<u>554</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>554</u>
Unallocated head office interest expense								33,067
Eliminations								0
Total interest expense								<u>33,621</u>

** Eliminations of \$200,427,000 and \$11,738,000 relate to film rental and screen advertising respectively.

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 2 - SEGMENT REPORTING (continued)

	2022							Group
	Cinema Activities							
	Carib Cinema	Palace Cineplex	Palace Multiplex	Sunshine Palace	New Kingston Drive In	Film Activities	Screen Advertising Activities	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
REVENUE -								
Box office receipts	152,509	58,380	86,304	99,329	1,548	-	-	398,070
Confectionery sales	107,906	37,928	52,517	57,898	1,167	-	-	257,416
Film rental	-	-	-	-	-	225,431	-	225,431
Screen advertising	5,748	1,344	4,102	3,333	452	-	9,034	24,013
Other activities	212	1,116	0	42,688	0	-	-	44,016
	<u>266,375</u>	<u>98,768</u>	<u>142,923</u>	<u>203,248</u>	<u>3,167</u>	<u>225,431</u>	<u>9,034</u>	<u>948,946</u>
Eliminations								-212,887
Revenue from external customers								<u>736,059</u>
SEGMENT RESULT ⁽¹⁾	<u>10,604</u>	<u>20,177</u>	<u>19,762</u>	<u>41,421</u>	<u>-992</u>	<u>29,831</u>	<u>4,408</u>	<u>125,211</u>
Eliminations								<u>12,201</u>
								<u>137,412</u>
CAPITAL EXPENDITURE -	<u>553</u>	<u>110</u>	<u>349</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,012</u>
Unallocated head office capital expenditure								<u>416</u>
Total capital expenditure								<u>1,428</u>
DEPRECIATION -	<u>8,916</u>	<u>693</u>	<u>1,442</u>	<u>13,853</u>	<u>86</u>	<u>5</u>	<u>10</u>	<u>25,005</u>
Unallocated head office depreciation								<u>3,915</u>
Total depreciation								<u>28,920</u>
INTEREST EXPENSE -	<u>130</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>130</u>
Unallocated head office interest expense								<u>28,158</u>
Eliminations								<u>0</u>
Total interest expense								<u>28,288</u>

** Eliminations of \$203,853,000 and \$9,034,000 relate to film rental and screen advertising respectively.

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 2 - SEGMENT REPORTING (continued)

(1) Profit from reportable segments is reconciled to the Group's profit before taxation as follows:

	Dec-23 \$'000	Dec-22 \$'000
Profit from reportable segments	88,942	137,412
Unallocated income -		
Other operating income	160,873	5,336
Unallocated costs -		
Administrative expenses	-109,272	-89,430
Other	-684	-487
	-109,956	-89,917
Unallocated interest expense	-33,067	-28,158
	-33,067	-28,158
	<u>106,792</u>	<u>24,673</u>

Note 3 - OTHER OPERATING INCOME

	The Group		The Company	
	Dec-23 \$'000	Dec-22 \$'000	Dec-23 \$'000	Dec-22 \$'000
Management fees	-	-	11,862	12,201
Interest income	4,341	4,359	4,341	4,359
Exchange gain on foreign balances	1,569	773	1,569	773
Gain on sale of property, plant and equipment	154,706	0	154,706	0
Other	257	204	257	204
	<u>160,873</u>	<u>5,336</u>	<u>172,735</u>	<u>17,537</u>

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 4 - EARNINGS PER STOCK UNIT

Earnings per stock unit is calculated by dividing the net profit attributable to stockholders by the number of ordinary stock units in issue at the end of the period.

	Dec-23	Dec-22
Net profit attributable to stockholders (\$'000)	106,888	24,732
Number of ordinary stock units ('000)	862,217	862,217
Earnings per stock unit (\$ per share)	<u>0.12</u>	<u>0.03</u>

Basic earnings per ordinary stock unit for 2022 has been restated after taking into consideration the stock split of shares on February 28, 2023. The Company has no potentially dilutive ordinary shares.

Note 5 - INVESTMENTS

	The Group		The Company	
	Dec-23 \$'000	Dec-22 \$'000	Dec-23 \$'000	Dec-22 \$'000
Quoted equities - at fair value through OCI	22,146	21,010	0	0
Repurchase agreements	78,676	194,406	78,676	194,406
Unquoted - Subsidiaries, at cost:				
Cinema Company of Jamaica Ltd. 56,101 Ordinary shares	-	-	272	272
Harbour View Cinema Company Ltd. 133,998 Ordinary shares	-	-	68	68
Tropical Cinema Company Ltd. 116,296 Ordinary shares	-	-	145	145
	<u>100,822</u>	<u>215,416</u>	<u>79,161</u>	<u>194,891</u>

Repurchase agreements for the Group and Company matures within 12 months and were classified as current assets.

Note 6 - CASH AND CASH EQUIVALENTS

	The Group		The Company	
	Dec-23 \$'000	Dec-22 \$'000	Dec-23 \$'000	Dec-22 \$'000
Cash at bank and in hand	111,300	184,900	109,372	183,809

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
31 December 2023

Note 7 - EXPENSES BY NATURE

Total direct and administration expenses:

	The Group		The Company	
	Dec-23 \$'000	Dec-22 \$'000	Dec-23 \$'000	Dec-22 \$'000
Advertising and promotion	5,376	4,966	3,894	3,620
Auditors' remuneration -				
Current year	2,982	2,361	2,400	1,896
Bank security & fees	5,511	4,329	3,140	2,704
Cost of inventories recognised as expense	106,541	131,093	59,937	73,443
Depreciation	25,854	28,920	19,235	20,004
Film cost	191,986	193,239	191,986	193,239
Insurance	10,919	7,084	6,253	4,530
Legal and professional fees	6,774	2,041	4,781	1,586
Licence fees	4,292	4,136	2,777	2,584
Motor vehicle expenses	2,886	2,716	2,886	2,716
Other	14,723	12,398	11,564	9,885
Repairs, maintenance and renewals	26,624	22,330	19,616	17,906
Security	23,980	13,259	14,272	8,583
Staff costs	179,519	150,774	140,146	117,078
Stationery and supplies	14,818	18,295	10,199	11,344
Theatre rental	25,500	25,122	25,500	25,122
Transportation and courier	1,549	1,569	1,101	1,188
Utilities	60,498	63,802	39,844	42,117
	710,332	688,434	559,531	539,545

Note 8 - CASH FLOWS FROM OPERATING ACTIVITIES

	The Group		The Company	
	Dec-23 \$'000	Dec-22 \$'000	Dec-23 \$'000	Dec-22 \$'000
Net profit	106,792	24,673	108,248	14,444
Items not affecting cash resources:				
Depreciation	25,854	28,920	19,235	20,004
Gain on sale of property, plant and equipment	-154,706	0	-154,706	0
Interest income	-4,341	-4,359	-4,341	-4,359
Exchange gain on foreign balances	-1,569	-773	-1,569	-773
Interest expense	33,621	28,288	33,067	28,158
	5,651	76,749	-66	57,474
Changes in operating assets and liabilities:				
Inventories	-19,117	-9,883	-19,951	-8,785
Receivables	-55,902	1,808	-49,234	5,401
Due from subsidiaries	-	-	-17,606	29,136
Payables	-52,046	26,846	-40,315	11,324
	-121,414	95,520	-127,172	94,550
Taxation paid	-3,615	0	0	0
Cash provided by/(used in) operating activities	-125,029	95,520	-127,172	94,550

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Unaudited Notes to the Financial Statements
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Note 9 - NET DEBT RECONCILIATION

	The Group & Company		
	Lease	Loan	Total
	Liabilities	Liabilities	
	\$'000	\$'000	\$'000
Net Debt as at June 2022	-216,637	-711,182	-927,819
Additions	0	0	0
Interest expense	0	-28,288	-28,288
Repayment	0	0	0
Interest paid	0	28,288	28,288
Termination	110,231	0	110,231
Net Debt as at December 2022	-106,406	-711,182	-817,588
Additions	0	0	0
Interest expense	-5,049	-29,493	-34,542
Repayment	50,915	0	50,915
Interest paid	5,049	29,493	34,542
Termination	-3,736	0	-3,736
Net Debt as at June 2023	-59,227	-711,182	-770,409
Additions	0	0	0
Interest expense	0	-33,621	-33,621
Repayment	0	93,770	93,770
Interest paid	0	33,621	33,621
Termination	0	107,947	107,947
Net Debt as at December 2023	-59,227	-509,465	-568,692

THE PALACE AMUSEMENT COMPANY (1921) LIMITED
Shareholders Listing
31 December 2023

DIRECTORS	HOLDING
Charles "Douglas" Graham	66,676,200
Melanie Graham	6,868,800
Elon Beckford	5,875,200
Charles "Scott" Graham	1,916,400
Steven Cooke	600,000
Douglas Stiebel	600
Brian St. Juste	600
Heather Facey	600
Carol Lee	600

CONNECTED PERSONS	HOLDING
Russgram Investments Ltd.	568,603,800
Melanie Graham	6,868,800
Charles "Douglas" Graham	66,676,200
Elmar Development Limited	8,440,200
Marilyn Beckford	NIL
Cameron Cooke	NIL
Christian Cooke	NIL
Christine Stiebel	NIL
Sharon St. Juste	NIL
Paul Facey	NIL
Sabrina Facey	NIL
Toby Facey	NIL
Ashleigh Facey	NIL
Hugh Lee	NIL

SENIOR MANAGEMENT	HOLDING
Gillian Crosskill	NIL
David Chong	NIL
Trace Clarke	NIL
Garfield Williams	NIL

CONNECTED PERSONS	HOLDING
Patricia Chong	NIL
Natalee Johnson Clarke	NIL
Jelani Clarke	NIL
Shawna-kay Williams	NIL
Gabriana Williams	NIL

TEN (10) LARGEST	HOLDING	HOLDING
Russgram Investments Limited	568,603,800	65.9
Charles "Douglas" Graham	66,676,200	7.7
Bridgeton Management Services	37,126,200	4.3
Herbert Sharpe	18,606,000	2.2
Juanita Alberga	11,196,000	1.3
Roman Catholic Archbishop of Kingston	8,568,000	1.0
Exors. Est. Effie May Phillips (Deceased)	8,532,000	1.0
Elmar Development Limited	8,440,200	1.0
Est. Olive Lamb Sharp (Deceased)	7,192,800	0.8
Melanie Graham	6,868,800	0.8