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### MANAGEMENT'S DISCUSSION AND ANALYSIS

The following discussion contains an analysis of our results of operations and financial position for the three-month period ended March 31, 2021 and should be read in conjunction with the Audited Financial Statements for the year ended December 31, 2020, together with the notes thereto, which have been prepared in accordance with IFRS as adopted by the International Accounting Standards Board.

### Statement of Comprehensive Income

#### Revenue

Our revenue consists mainly of Toll Collections. For the quarter ended March 31, 2021, the Company had revenue of U.S.\$12.3 million, reflecting a decrease of U.S.\$0.7 million (-5%), compared to U.S.\$13 million for the same period in 2020. This decrease is as a result of the first quarter 2021 being fully impacted by the ongoing COVID-19 pandemic and its associated implemented measures versus the revenue for first quarter 2020 where only the month of March 2020 was impacted by the implemented measures. We note that revenues for the month of March 2021 increased by 5.63% over that of March 2020.

#### Other gains and losses

Other gains and losses are comprised primarily of the gains produced by financial market operations and resulting financial income on investment instruments and the change in value of equity investments. Under the Concession Agreement, the Company also has the right to collect revenues generated from commercial exploitation of the areas surrounding the Toll Road, including gas stations and related ancillary services, electricity and telecommunication cables and fiber optics. For the quarter ended March 31, 2021, the Company had other gains of U.S.\$0.5 million, reflecting an increase of U.S.\$0.4 million, compared to U.S.\$0.1 million for the same period in 2020. This increase was primarily due to the exchange gains realized on the revaluation of the '8.0% (JMD) Cumulative Redeemable Preference Shares and also resulted from Interest earned on the investment of the Restricted Cash.

### **Operating expenses**

Operating expenses consist primarily of operation and maintenance costs of the Toll Road, including the Operator's (Jamaican Infrastructure Operator Ltd) monthly fixed and variable fees and the amortization of intangible assets. For the quarter ended March 31, 2021, the Company incurred operating expenses of U.S.\$8.1 million, reflecting a decrease of U.S.\$0.5 million, compared to U.S.\$8.6 million for the same period in 2020. This decrease was primarily due to lower amortization of the intangibles (now being assessed and adjusted on a quarterly basis, rather than at year-end as per prior years). This was offset by an increase in insurance cost and the Operator's fixed fee. We also incurred additional monitoring fees associated with the secured notes issued last year February.

#### **Administrative expenses**

Administrative expenses are primarily comprised of staff costs, depreciation of plant and equipment and other routine office expenses. For the quarter ended March 31, 2021, the Company incurred administrative expenses of U.S.\$0.27 million, reflecting a decrease of U.S.\$0.04 million, compared to U.S.\$0.31 million for the same period in 2020. This decrease was primarily due to reduced travel and accommodation cost resulting from the COVID-19 restrictions.

#### **Finance costs**

Finance costs are comprised mainly of interest on the long-term loans. For the quarter ended March 31, 2021, finance costs of U.S.\$3.8 million were incurred, reflecting a decrease of U.S.\$1.8 million, compared with finance costs of U.S.\$5.6 million for the same period in 2020. This decrease resulted from Interest payments only being made on the Secured Notes and the 8% Cumulative Redeemable Preference Shares during first quarter 2021 as opposed to first quarter 2020 where interest was also paid on the short-term bridge facilities held then with NCB and NROCC. Both facilities were repaid during first quarter March 2020 with the proceeds of the issued notes.

#### Profit (loss) before tax

For the three-month period ended March 31, 2021, we had before tax profit of U.S.\$0.6 million, reflecting an increase of U.S.\$2.1 million, compared to before tax loss of U.S.\$1.5 million for the same period in 2020 and was impacted by the aforementioned factors. No adjustment was made for taxation during the period.

#### Statement of Financial Position

#### **Total assets**

Total Assets include Intangible assets, deferred tax and cash. As at March 31, 2021, total assets stood at U.S.\$319.1 million, reflecting a decrease of U.S.\$1.4 million, compared to total assets of U.S.\$320.5 million as at December 31, 2020. This decrease resulted primarily from further amortization of the Intangible asset and was offset by an increase in overall cash (restricted + cash and bank).

#### **Equity**

As at March 31, 2021, share capital remained at U.S.\$27 million. Retained Earnings however, increased to U.S.\$30.6 million, compared to U.S.\$30 million as at December 31, 2020 and was attributable to the earnings for the period.

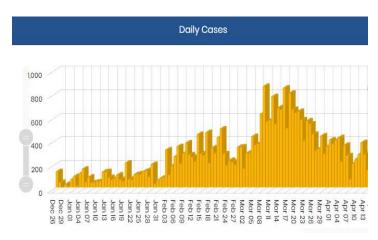
#### Liabilities

As at March 31, 2021, liabilities consist mainly of long-term debts, provisions and other trade related payables. Total liabilities stood at U.S.\$261.5 million, reflecting a decrease of U.S.\$1.9 million, compared to total liabilities of U.S.\$263.4 million as at December 31, 2020. This was primarily due to foreign exchange gain on the revaluation of the '8% (JMD) Cumulative Redeemable Preference Shares and a reduction of the provision for heavy repairs.

### COVID-19 Impact

Traffic on the Toll roads continue to be impacted by the pandemic and the associated restrictions which have been imposed. As seen in the graph presented, daily cases of COVID-19 infections reached their highest levels ever in March 2021. This has resulted in a new series of "lockdowns" being implemented commencing in March 2021.

Despite the lockdowns there is noted recovery of the traffic as the month of March 2021 saw an increase of 6.83% when compared with the same period in 2020. Similarly at the same time USD revenues for the month of March 2021 were also up 5.63% over last year.



For the first quarter 2021, there was overall improvement in the traffic reduction as the decrease was limited to 5.45% in the number of toll transactions when compared to the same period in 2020.

Notwithstanding the foregoing, this quarter saw a return to before tax profit in the amount of US\$0.6 million compared to a before tax loss of US\$1.5 million in the same period last year.

These results were achieved despite the continued closure of schools and the additional measures put in place including the tightening of the curfew hours and reintroduction of the "work from home" orders issued by the Government for non-essential workers.

Despite these unfavorable conditions, it should be noted that all of the Company's financial obligations continued to be met and the company continues to maintain significant reserve balances.

The heavy maintenance schedule also continues to be implemented and during the quarter, repaying works were carried out both on the T1 and T2 legs of the highway thus ensuring an optimal level of safety and service for our users.

We note that the recent COVID-19 measures implemented including the vaccination program have already began to show results with a decline in the number of COVID-19 cases and hospitalizations. These improvements we anticipate will result in easing of the lockdown measures and the continued growth in traffic.

Ivan Anderson

**Managing Director** 

### INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION

## TRANSJAMAICAN HIGHWAY LIMITED

**AS AT MARCH 31, 2021** 

(Expressed in United States dollars)

	Note -	Unaudited March 31, 2021	Unaudited March 31, 2020	Audited December 31, 2020
<u>ASSETS</u>	Notes	\$'000	\$'000	\$'000
Non-current assets				
Property and equipment		580	700	602
Right of use asset		69	161	92
Intangible assets		235,045	245,092	238,057
Deferred tax assets	3	22,056	25,213	22,056
Restricted cash	_	57,634	48,073	51,408
Total non-current assets		315,384	319,239	312,215
Current assets				
Owed by related parties		1	-	8
Other receivables		1,224	1,018	1,183
Cash and bank balances		2,458	8,822	7,073
Total current assets		3,683	9,840	8,264
Total assets		319,067	329,079	320,479
EQUITY AND LIABILITIES				
Shareholders' equity				
Share capital	4	27,000	27,000	27,000
Retained Earnings		30,615	40,778	30,040
Total shareholders' equity		57,615	67,778	57,040
Non-current liabilities				
Cumulative Redeemable Preference Shares	5	25,413	27,000	26,020
Borrowings	6	211,364	213,239	213,227
Provisions		12,024	11,937	12,470
Total non-current liabilities		248,801	252,176	251,717
Current liabilities				
Lease liability		<i>75</i>	169	101
Cumulative redeemable preference shares	5	501	408	524
Borrowings	6	8,506	5,010	6,497
Provisions		748	869	1,212
Contract liabilities Trade and other payables		798 2,023	918 1 <i>,</i> 751	794 2 <b>,</b> 594
Total current liabilities		12,651	9,125	11,722
Total equity and liabilities		319,067	329,079	320,479
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Chairman — Charles Paradis

Director - John Bell

The unaudited Financial Statements were approved and authorized for issue by the Board of Directors on May 5, 2021 and are signed on its behalf.

## INTERIM CONDENSED STATEMENT OF COMPREHENSIVE INCOME

## TRANSJAMAICAN HIGHWAY LIMITED

## FOR THE THREE MONTHS ENDED MARCH 31, 2021

	Notes	Unaudited 3 months ended March 31, 2021 \$'000	Unaudited 3 months ended March 31, 2020 \$'000	Audited 12 months ended December 31, 2020 \$'000
Revenue		12,280	12,961	45,382
Other gains and losses		511	63	1,638
Operating expenses	7	(8,132)	(8,612)	(31,078)
Administrative expenses		(274)	(309)	(1,303)
Finance costs		(3,810)	(5,606)	(17,123)
Profit (loss) before tax		575	(1,503)	(2,484)
Taxation NET PROFIT BEING TOTAL	8		3,770	613
COMPREHENSIVE INCOME FOR THE PERIOD		575	2,267	(1,871)
Earnings per share	9	0.00005¢	0.0002¢	(0.0001)¢

## INTERIM CONDENSED STATEMENT OF CHANGES IN EQUITY

# TRANSJAMAICAN HIGHWAY LIMITED FOR THE THREE MONTHS ENDED MARCH 31, 2021

	Notes	Share Capital \$'000	Retained Earnings \$'000	Total \$'000
Unaudited three months ended March 31, 2020 Balance at January 1, 2020		54,000	11,251	65,251
Preference share redemption	5	(27,000)	-	(27,000)
Shareholder grant write-back	10	-	62,260	62,260
Dividend paid	11	-	(35,000)	(35,000)
Net profit being total comprehensive income for the period	_	-	2,267	2,267
Balance at March 31, 2020	_	27,000	40,778	67,778
Unaudited three months ended March 31, 2021 Balance at January 1, 2021		27,000	30,040	57,040
Net profit being total comprehensive income for the period		-	575	575
Balance at March 31, 2021	_	27,000	30,615	57,615

## INTERIM CONDENSED STATEMENT OF CASH FLOWS

# TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

	Unaudited 3 months ended March 31, 2021	Unaudited 3 months ended March 31, 2020	Audited 12 months ended December 31, 2020
CACH FLOWS FROM ORED ATIME A CTIVITIES	\$'000	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES (Loss)/Profit for the period Adjustments for:	575	2,267	(1,871)
Depreciation of property and equipment Depreciation - Right of use asset Gain on disposal of property and equipment	30 23	35 23	135 92 1
Unrealized foreign exchange losses Amortization of intangible assets Interest income Income tax (credit) charge Finance cost recognized in profit or loss Increase in provisions	(342) 3,012 (140) - 3,810 187	87 4,216 (8) (3,770) 5,606 217	(911) 11,251 (268) (613) 17,123 1,212
Operating cash flows before movements in working capital Decrease (Increase) in other receivables Decrease in owed by related parties Provisions utilized during the year (Decrease) Increase in trade and other payables Decrease in contract liabilities	7,155 (41) 7 (1,096) (571)	8,673 (490) - (8) (943)	26,151 (655) (8) (127) (100)
Cash generated from operations Lease liability payments – interest Interest paid Tax paid	5,458 (1) (3,687)	7,231 (4) (3,935)	25,136 (8) (13,858)
Net cash provided by (used in) operating activities	1,770	3,292	11,270
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from disposal of property and equipment Interest received Payments for property and equipment Decrease in restricted cash	140 (8) (6,226)	- 8 (1) (37,160)	268 (5) (40,495)
Net cash (used in) provided by investing activities	(6,094)	(37,153)	(40,231)

## INTERIM CONDENSED STATEMENT OF CASH FLOWS

# TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

	Unaudited 3 months ended March 31, 2021	Unaudited 3 months ended March 31, 2020	Audited 12 months ended December 31, 2020
	\$'000	\$'000	\$'000
CASH FLOWS FROM FINANCING ACTIVITIES Lease liability payments - principal Long-term loans repaid Proceeds from borrowings Dividends paid	(25) - - -	(18) (148,051) 216,741 (35,000)	(86) (148,231) 216,921 (41,600)
Net cash provided by (used in) financing activities	(25)	33,672	27,004
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT	(4,349)	(190)	(1,957)
BEGINNING OF PERIOD	7,073	9,099	9,099
Effect of foreign exchange rate changes  CASH AND CASH EQUIVALENTS AT END OF	(266)	(87)	(69)
PERIOD	2,458	8,822	7,073

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 1 Identification and Principal Activities

Transjamaican Highway Limited (the Company) is a limited liability company incorporated and domiciled in Jamaica.

The Company holds a 35-year concession for the design, construction, operation and maintenance of the "Highway 2000 East-West", a toll road of approximately 49.9 km connecting the capital of Jamaica, Kingston with (i) the city of May Pen, with a connection to the city of Spanish Town, through highway T1 (also known as the Kingston – May Pen corridor or the "T1 Corridor") and (ii) the city of Portmore, through highway T2 (also known as the "Portmore Causeway, the "T2 Corridor", and together with the T1 Corridor, the "Toll Road") pursuant to a concession agreement, dated November 21, 2001, between the Company, as concessionaire and the National Road Operating and Constructing Company Limited ("NROCC"), as grantor, as amended and restated from time to time (the "Concession Agreement").

The Toll Road is one of two toll road concessions in Jamaica and it is the only high-speed roadway connecting the greater Kingston metropolitan area with other highly populated suburban towns west of Kingston (including, the parishes of Saint Catherine and Clarendon). The first section of the Toll Road opened in 2003, the second was completed between 2004 and 2006, and the final section opened in 2012. The French construction company, Bouygues Travaux Publics, Jamaican Branch (the "EPC Contractor") constructed the Toll Road for a cost of approximately \$387.0 million. No major construction works have been required since 2012 and no additional construction works, except for routine and major maintenance, are required under the terms of the Concession Agreement until three years preceding the termination of the Concession Agreement, when the concession handback works are estimated to commence.

The Toll Road has four active toll plazas located in May Pen, Vineyards and Spanish Town on the T1 Corridor, and in Portmore on the T2 Corridor. Our toll rates are subject to an annual cap defined in the Concession Agreement. Toll rates charged at each Toll Plaza vary by vehicle class and are set in Jamaican dollars.

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 2 Basis of Preparation and the Company's Accounting Policies

### (a) Basis of preparation

The interim condensed financial statements for the three months ended March 31, 2021 have been prepared in accordance with IAS 34 Interim Financial Reporting. The interim condensed financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Company's annual financial statements as at December 31, 2020.

The interim condensed financial statements have been prepared on the historical cost basis which is generally based on fair value of the consideration given in exchange for assets. These interim condensed financial statements are expressed in United States of America dollars, which is the Company's functional currency.

#### (b) Accounting policies

The accounting policies adopted in the preparation of the interim condensed financial statements are consistent with those followed in the preparation of the Company's annual financial statements for the year ended December 31, 2020.

#### Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses; whose operating results are regularly reviewed by the entity's Chief Operating Decision Maker (CODM) to make decisions about resources to be allocated to the segment and assess its performance; and for which discrete financial information is available. Based on the information presented to and reviewed by the CODM, the operations of the Company are considered as one operating segment.

### 3 Deferred Tax Asset

Deferred tax is calculated on all temporary differences under the liability method using a tax rate of 25% (2020: 25%), the rate at which these assets/liabilities are likely to be realized.

(a) The following is the analysis of deferred tax balances for financial reporting purposes:

	Unaudited	Unaudited	Audited
	March 31,	March 31,	December 31,
	2021	2020	2020
	\$'000	\$'000	\$'000
Deferred tax assets Deferred tax liabilities	28,932	30,270	28,932
	(6,876)	(5,057)	(6,876)
Net	22,056	25,213	22,056

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 3 Deferred Tax Asset (continued)

(b) The movement for the reporting period in the Company's net deferred tax position was as follows:

Opening balance Credit to income for the year	Unaudited March 31, 2021 \$'000 22,056	Unaudited March 31, 2020 \$'000 21,443 3,770	Audited December 31, 2020 \$'000 21,443 613
Closing balance	22,056	25,213	22,056

No deferred tax in respect of losses, was recognized during the financial quarter ended March 31, 2021 as the Company continues to monitor its path to profitability. The Company will review this position on an ongoing basis going forward.

## 4 Share Capital

	Unaudited March 31, 2021 No. of Shares '000	Unaudited March 31, 2020 No. of Shares '000	Audited December 31, 2020 No. of Shares '000
Authorized shares			
- Ordinary shares - no par value,	Unlimited	Unlimited	Unlimited
- Preference share			
	Unlimited	Unlimited	Unlimited
Issued shares:			
- Ordinary shares	12,501,000	12,501,000	12,501,000
- Preference share	<u> </u>	<u>-</u>	<u> </u>
	12,501,000	12,501,000	12,501,000
* denoted less than 1 000, represents 1	proforonco sharo		

<sup>\*</sup> denoted less than 1,000; represents 1 preference share

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 4 Share Capital (Continued)

### Stated Capital:

ordred Capital.	Unaudited March 31, 2021 \$'000	Unaudited March 31, 2020 \$'000	Audited December 31, 2020 \$'000
Issued and fully paid	27,000	27,000	27,000
Issued and fully paid capital comprises: - Ordinary shares - Preference share redemption	27,000	27,000 	27,000
Issued and fully paid	27,000	27,000	27,000

On January 22, 2020, an extraordinary shareholders' meeting passed a resolution to restructure the authorized share capital pursuant to section 65(1)(d) of the Companies Act, 2004, in anticipation of NROCC completing an Initial Public Offering on the main market of the Jamaica Stock Exchange.

Pursuant to this resolution:

- i) the Company's share capital was restructured by dividing each of the 27.0 million existing ordinary shares to create 12.5 billion ordinary shares, and
- ii) redeem the Original Preference Share and issue 2.7 billion '8.0% Preference Shares' (denominated and paid in Jamaican dollars) that will mature in 8 years.

During February 2020, 10,000,000,000 Ordinary Shares at US\$0.01 or J\$1.41 per ordinary share were offered by NROCC to the market through an Initial Public Offering which closed during March 2020.

# TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

### 5 Cumulative Redeemable Preference Shares

	No. of Shares	No. of Shares	No. of Shares
	'000	'000	'000
Balance at end of period	2,700,000	2,700,000	2,700,000
	Unaudited	Unaudited	Audited
	March 31,	March 31,	December 31,
	2021	2020	2020
	No. of Shares	No. of Shares	No. of Shares
	'000	'000	'000
Restructured preference share	25,413	27,000	26,020
Interest accrued	501	408	524
Classified as: Current Non-current	501 25,413 25,914	27,408 408 27,000 27,408	26,544 524 26,020 26,544

On January 22, 2020, an extraordinary shareholders' meeting passed a resolution to restructure the authorized share capital pursuant to Section 65(1)(d) of the Companies Act, 2004, in anticipation of NROCC completing an initial public offering on the main market of the Jamaica Stock Exchange

Pursuant to this resolution, the Company redeemed the Original Preference Share and issued 2.70 billion 8.0% Cumulative Redeemable Preference Shares (denominated and paid in Jamaican dollars) which mature in 8 years, provided that these preference shares shall be subordinated to the Debt Notes (see note 15(a) of the 2020 Audited Financial Statements) in all respects, including without limitation, as to any right of payment (other than dividends paid). Interest payable on the Preference Shares at March 31, 2021 amounted to US\$0.501 million (3 months March 2020: US\$0.408 million, 12 months December 2020: US\$0.524 million).

In July 2020, NROCC made an offer by private placement to sell 100% of the preference shares. The preference shares were subsequently listed on the Jamaica Stock Exchange on September 30, 2020. See note 14 of the 2020 Audited Financial Statements for a summary of the principal rights, privileges and other applicable terms attaching or relating to the cumulative redeemable preference shares.

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 6 Borrowings

	Unaudited March 31, 2021 \$'000	Unaudited March 31, 2020 \$'000	Audited December 31, 2020 \$'000
Secured — at amortized cost			
Senior Secured Notes	225,000	225,000	225,000
Accrued interest	2,875	1,508	2,803
Unamortized borrowing cost	(8,005)	(8,259)	(8,079)
Total liabilities	219,870	218,249	219,724
Classified as:			
Current	8,506	5,010	6,497
Non-current	211,364	213,239	213,227
	219,870	218,249	219,724

#### (a) Senior Secured Notes

On February 18, 2020, the Company issued \$US225 million Senior Secured Notes. The Notes pay interest on a quarterly basis at a rate of 5.75% and mature in 2036. The Notes are secured by liens created over certain Collateral Documents including the Company's rights under the Concession Agreement which have been assigned in favor of the Noteholders. A portion of the proceeds of the Notes were applied to the following:

- to repay in full the Debt Bridge Facility in an aggregate amount of approximately US\$133.6 million;
- to repay in full the NROCC Promissory Note in an aggregate amount of approximately US\$16.4 million;
- to fund in the Debt Service Reserve Account, Major Maintenance Reserve Account and the O&M Reserve Account, which currently amounts to US\$13.2 million, US\$6.6 million and US\$5.5million respectively, our reserve account balance also includes US\$32.3 million which is held locally in the USD Distribution account;
- to pay US\$35.0 million as a dividend to NROCC;
- to pay fees and expenses incurred in connection with the offering of the Notes; and
- general corporate purposes

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 7 Operating Expenses

	Unaudited March 31, 2021 \$'000	Unaudited March 31, 2020 \$'000	Audited December 31, 2020 \$'000
Insurance	339	180	1,255
Marketing and advertising	-	-	17
Utilities	3	3	12
Legal and professional fees	39	-86	68
Repairs and maintenance	222	387	2,502
Operator fixed fees	3,900	3,420	14,356
Operator variable fees	368	389	1,366
Bank charges	202	104	184
Amortization of intangible assets	3,012	<b>4,217</b>	11,251
Other operating expenses	47	<u>-</u>	67
	8,132	8,612	31,078

## 8 Taxation

The Company was taxed for income tax purposes at a nil rate up to November 20, 2013 after which it is taxed at rates applicable to unregulated entities being 25% (2020: 25%).

### (a) The tax charge for the period represents:

	Unaudited	Unaudited	Audited
	March 31,	March 31,	December 31,
	2021	2020	2020
	\$'000	\$'000	\$'000
Deferred tax credit	<u></u>	3,770	613

Subject to agreement of the Commissioner General, Tax Administration Jamaica, at the reporting date the Company had tax losses of approximately \$118 million (2020: 105 million) available for set-off against future taxable profits. Prior year losses that may be deducted in any tax year are capped at 50% of the aggregate income for that year after taking into consideration the appropriate tax deductions and exemptions.

## TRANSJAMAICAN HIGHWAY LIMITED THREE MONTHS ENDED MARCH 31, 2021

(Expressed in United States dollars)

## 9 Earnings per Share

The calculation of earnings per stock unit of 0.00005g (3 months March 2020: 0.0002g, 12 months December (0.0001)g) is based on the profit after taxation of US\$575 million (3 months March 2020 US\$2.267 million, 12 months December (US\$1,871)) and the number of stock units in issue during the period of 12,501,000,000 units.

### 10 Shareholder Grant

On January 20, 2020, the Board of Directors passed a resolution to effect an immediate write-off of the amortizing grant to retained earnings as a part of the restructuring of the statement of financial position.

#### 11 Dividends

On January 20, 2020, the Company declared a dividend payment of US\$35.0 million to its then ordinary shareholder. The dividend per share was calculated as \$1.30 per share.

## SCHEDULE OF TOP 10 SHAREHOLDERS, DIRECTORS, MANAGERS AND CONNECTED PARTIES

## Ordinary Shareholders:

TRANS. Top Ten Shareholders,	JAMAICAN HIGH Directors and Ser as at March 31, 2	nior Managers Share	eholdings	
Shareholder	Shareholding	<b>Connected Parties</b>	<b>Total Shareholding</b>	Percentage
National Road Operating & Constructing Company Ltd	2,501,000,000	-	2,501,000,000	20.0064
NCB Capital Markets (Cayman) Ltd	1,000,167,010	-	1,000,167,010	8.0007
Jamaica Money Markets Brokers Ltd	763,642,219	-	763,642,219	6.1086
Musson Investments Ltd	664,997,070		664,997,070	5.3196
NCB Capital Markets (Barbados) Ltd	520,916,761	-	520,916,761	4.1670
ATL Group Pension Fund Trustee Nominee Ltd	354,609,000	-	354,609,000	2.8366
SJIML A/C 3119	295,744,000	-	295,744,000	2.3658
Guardian Life Pooled Pension Fund	283,687,000	-	283,687,000	2.2693
NCB Insurance Co. Ltd A/C WT109	177,305,000	-	177,305,000	1.4183
NCB Insurance Co. Ltd A/C WT161	177,305,000	-	177,305,000	1.4183
Total	6,739,373,060		6,739,373,060	53.9106
Director	Shareholding	Connected Parties	Total Shareholding	Percentage
Ivan Anderson	21,276,000	28,000	21,304,000	0.17042
Alok Jain	12,990,000		12,990,000	0.10391
John ''Mitchie'' Bell	708,836		708,836	0.00567
Total	34,974,836	28,000	35,002,836	0.2800
Senior Manager	Shareholding	Connected Parties	Total Shareholding	Percentage
Susan Garriques	5,042,000	376,000	5,418,000	0.043344
Total	5,042,000	376,000	5,418,000	0.0433
GRAND TOTAL	6,779,389,896	404,000	6,779,793,896	54.2339

## Preference Shareholders:

TRANSJAMAICAN HIGHWAY LIMITED
Top Ten Preference Shareholders
as at March 31, 2021

Shareholding	<b>Connected Parties</b>	<b>Total Shareholding</b>	Percentage
704,667,000	-	704,667,000	26.0988
283,172,050	-	283,172,050	10.4879
176,982,531	-	176,982,531	6.5549
159,775,850		159,775,850	5.9176
140,169,939	-	140,169,939	5.1915
140,169,939		140,169,939	5.1915
106,188,577	-	106,188,577	3.9329
106,188,577	-	106,188,577	3.9329
93,446,626	-	93,446,626	3.4610
92,894,879		92,894,879	3.4406
2,003,655,968		2,003,655,968	74.2096
	704,667,000 283,172,050 176,982,531 159,775,850 140,169,939 140,169,939 106,188,577 106,188,577 93,446,626 92,894,879	704,667,000 - 283,172,050 - 176,982,531 - 159,775,850 - 140,169,939 - 140,169,939 - 106,188,577 - 106,188,577 - 93,446,626 - 92,894,879 -	704,667,000       -       704,667,000         283,172,050       -       283,172,050         176,982,531       -       176,982,531         159,775,850       -       159,775,850         140,169,939       -       140,169,939         140,169,939       -       140,169,939         106,188,577       -       106,188,577         93,446,626       -       93,446,626         92,894,879       -       92,894,879

	GRAND TOTAL	2,003,655,968		2,003,655,968	74.2096
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Total Issued Capital: 2,700,000,000
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