JAMAICA PUBLIC SERVICE COMPANY LIMITED FINANCIAL STATEMENTS

<u>DECEMBER 31, 2020</u>



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INDEPENDENT AUDITORS' REPORT

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the separate financial statements of Jamaica Public Service Company Limited ("the Company") and the consolidated financial statements of the Company and its subsidiaries ("the Group"), set out on pages 10 to 85 which comprise the Company's and the Group's statements of financial position as at December 31, 2020. The Company's and the Group's statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of and the Company and the Group as at December 31, 2020, and of the Company's and the Group's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the Jamaican Companies Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants International Code of Ethics for Professional Accountants including international Independence Standards (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements (continued)

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Recoverability of trade receivables

The Group has significant overdue balances with government and residential customers. There is significant judgment involved in determining the levels of allowance for impairment on these balances, because of the uncertainty involved in estimating the timing and amount of future collections.

Management considered the increased uncertainty about potential future economic scenarios and their impact on credit losses due to the impact of Covid-19.

How the matter was addressed in our audit

Our audit procedures in response to this matter, included:

- Testing the Group's manual and automated controls over the recording and ageing of receivables. Our testing of automated controls involved using our own information technology audit specialist to test the design, implementation and operating effectiveness of automated controls.
- Reviewing the expected credit loss (ECL) model calculations and agreeing the data inputs.
- Comparing the Group's definition of default for the ECL measurement, as outlined in the accounting policy, against the definition that management uses for credit risk management.
- Evaluating the appropriateness of economic parameters including the use of forward looking information.
- Testing the accuracy of the ECL calculation.
- Evaluating the adequacy of the Group's allowance for impairment recognised in respect of trade receivables by assessing management's assumptions including determining compliance with the requirements of IFRS 9, Financial Instruments.
- Considering the adequacy of the Group's disclosures about the degree of estimation involved in arriving at the allowance for impairment.





INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements (continued)

Key Audit Matters (continued)

Revenue recognition - unbilled revenue

The matter involves significant management judgment to estimate the customer electricity and fuel consumption between the last meter reading date and the end of the reporting period.

How the matter was addressed in our audit

Our audit procedures in response to this matter, included:

- Testing the Group's key controls over the determination of the estimate of unbilled revenue.
- Assessing the adequacy of the Group's unbilled revenue model by comparing it against industry norms and regulatory requirements.
- Testing the assumptions used in determining the estimate by:
 - Testing volume data; and
 - Comparing the prices applied by management to actual fuel and independent power providers' costs incurred.
- Re-performing independently, the calculation of the estimate of unbilled revenues on a meter-read cycle basis, and comparing our results to management's reported amount.





INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements (continued)

Key Audit Matters (continued)

Valuation of employee benefits asset

The Group operates a defined benefit pension plan that provides retirement benefits to the members. Significant estimates are made in valuing the group's employee benefit asset.

The valuation of these benefits is considered to be a significant risk, as given the value of the assets, small changes in the assumptions can have a material financial impact on the group. The key assumptions involved in calculating employee benefit asset and obligations are discount rates, inflation, and future increases in salaries and pensions.

Management appointed an external actuarial expert in measuring the employee benefit asset and obligations at the reporting date.

The use of significant assumptions increases the risk that management's estimate can be materially misstated.

How the matter was addressed in our audit

Our audit procedure in response to this matters, include

- Evaluating the independence and objectivity of the appointed actuarial expert.
- Determining that the actuarial valuation was performed in accordance with the requirements of IAS 19 Employee Benefits.
- Testing employee data provided by management to the actuarial expert.
- Assessing key assumptions used by the actuary, including inflation and discount rates, by comparing them to information from independent sources.
- Assessing whether disclosures in the financial statements are appropriate in respect of the group's employee benefit arrangements.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements (continued)

Emphasis of Matter - Comparative information

We draw attention to note 34 of the financial statements which indicates that the comparative information presented as at and for year ended December 31, 2019 has been restated. Our opinion is not modified in respect of the matter.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS_and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on the Audit of the Financial Statements (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements (continued)

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRS and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company and the group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the group's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is included in the Appendix to this auditors' report. This description, which is located at pages 8-9, forms part of our auditors' report.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

The partner on the audit resulting in this independent auditors' report is Sandra Edwards.

KPMG

Chartered Accountants Kingston, Jamaica

April 15, 2021



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Appendix to the Independent Auditors' report

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

To the Members of JAMAICA PUBLIC SERVICE COMPANY LIMITED

Appendix to the Independent Auditors' report (continued)

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Director

JAMAICA PUBLIC SERVICE COMPANY LIMITED

Company Statement of Financial Position

December 31, 2020

(Expressed in United States Dollars)

	<u>Notes</u>	<u>2020</u> \$'000	<u>2019</u> \$'000
ACCETTO		·	(Restated*)
ASSETS			
Non-current assets	_		
Property, plant and equipment	5	809,867	788,816
Right-of-use assets	6	550,946	584,118
Intangible assets	7	17,091	17,869
Investment in subsidiaries	8(a)	-	-
Employee benefits asset	9	<u>51,514</u>	<u>60,482</u>
Comment courts		<u>1,429,418</u>	<u>1,451,285</u>
Current assets			
Cash and cash equivalents	10	54,350	37,037
Restricted cash	11	48,512	44,627
Accounts receivable	12	149,893	152,193
Due from related parties	18(a)(i)	47,510	54,099
Inventories Corporation tax recoverable	13	39,289	41,845
Corporation tax recoverable		-	3.883
		<u>339,554</u>	_333,684
Total assets		<u>1,768,972</u>	<u>1,784,969</u>
Shareholders' equity			
Share capital	14	261,786	261,786
Capital reserve	15	19,288	4,760
Capital redemption reserve	16	3,000	3,000
Retained earnings		<u> 191.856</u>	188,142
		<u>475,930</u>	457,688
Current liabilities			
Bank overdraft	11	-	2,021
Accounts payable and provisions	17	112,018	147,875
Corporation tax payable		4,982	117,075
Due to related parties	18(a)(ii)	28,592	13,180
Lease liabilities	6	26,473	22,641
Short-term loans	20(a)	=	14,000
Current portion of long-term loans	20(b)	<u>47,469</u>	<u>53,470</u>
		219,534	_253,187
Non-current liabilities			
Customers' deposits	19	29,163	31,638
Long-term loans	20(b)	408,265	386,052
Lease liabilities	6	544,588	566,314
Preference shares	21	24,688	24,688
Deferred taxation	22	32,419	47,358
Decommissioning provision	23	27,010	10,041
Employee benefits obligation	9(b)	<u>7.375</u>	8,003
		1,073,508	1,074,094
Total liabilities		1,293,042	1,327,281
Total shareholders' equity and liabilities		1,768,972	1,784,969
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The financial statements on pages, 10 to 85 were approved by the Board of Directors on April 15, 2021, and signed on its behalf by:

Minna Israel

Bok Hoa Jeong

The accompanying notes form an integral part of the financial statements.

Chairman

Company Statement of Profit or Loss and Other Comprehensive Income Year ended December 31, 2020

(Expressed in United States Dollars)

	<u>Notes</u>	\$'000	2019 \$'000 (Restated*)
Operating revenue Cost of sales	24 25(a)	882,898 (<u>525,088</u>)	881,153 (<u>574,948</u>)
Gross profit		357,810	306,205
Operating expenses	25(b)	(228,713)	(217,084)
Impairment loss on trade receivables	12	(<u>17,986</u>)	(_5,507)
Operating profit		<u>111,111</u>	83,614
Finance income		6,997	8,137
Finance costs		(<u>87,307</u>)	(<u>63,710</u>)
Net finance costs Other income Other expenses	25(c) 26(a) 26(b)	(80,310) 4,740 (<u>8,790</u>)	(55,573) 3,453 (<u>4,796</u>)
Profit before taxation Taxation	27	26,751 (<u>4,358</u>)	26,698 (<u>7,419</u>)
Profit for the year		22,393	19,279
Other comprehensive income			
Items that will never be reclassified to profit or loss: Gain on revaluation of property, plant			
and equipment Remeasurement (loss)/ gain on	5	14,528	-
defined benefit plan Tax on remeasurement	9(a)(iv)	(13,019)	10,988
Gain/(loss) on defined benefit plan	22	4,340	(_3,663)
Other comprehensive gain, net of tax		5,849	7,325
Total comprehensive income attributable shareholders	e to	_28,242	26,604
Earnings per share	28	0.10 ¢	<u>0.09</u> ¢

^{*} See note 34

Company Statement of Changes in Shareholders' Equity Year ended December 31, 2020

(Expressed in United States Dollars)

	Share	Capital reserve \$'000 (Note 15)	Capital redemption reserve \$'000 (Note 16)	Retained earnings \$'000	<u>Total</u> \$'000
Balance at December 31, 2018	261,786	4,760	3,000	<u>171,538</u>	441,084
Total comprehensive income for the year: Profit for the year As previously reported Prior year adjustment (note 34)	-	- -	-	23,143 (3,864)	23,143 (<u>3,864</u>)
As restated				19,279	19,279
Other comprehensive income: Remeasurement gain on defined benefit plan, net of tax	-	_	-	7,325	7,325
Total comprehensive income for the year as restated Transactions with owners of the company:				26,604	26,604
Dividends [note 29(a)]				(<u>10,000</u>)	(<u>10,000</u>)
Balances at December 31, 2019, as restated	261,786	4,760	3,000	188,142	457,688
Total comprehensive income for the year: Profit for the year Other comprehensive income: Remeasurement loss on defined	-	-	-	22,393	22,393
benefit plan, net of tax	-	-	-	(8,679)	(8,679)
Revaluation gain		14,528			14,528
Total comprehensive income for the year		14,528		13,714	28,242
Transactions with owners of the company: Dividends [note 29(a)]				(_10,000)	(10,000)
Balance at December 31, 2020	<u>261,786</u>	<u>19,288</u>	<u>3,000</u>	<u>191,856</u>	<u>475,930</u>

Company Statement of Cash Flows Year ended December 31, 2020 (Expressed in United States Dollars)

	Notes	2020 \$'000	2019 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES Profit for the year		22,393	19,279
Adjustments for: Depreciation and amortisation	5,6,7	114,109	93,711
Loss on disposal of property, plant and	5,0,7		
equipment Amortisation of debt issuance costs Unrealised foreign exchange (gains)/losses Interest expense Interest income Interest capitalised Taxation expense Deferred tax Employee benefits asset/obligation, net Cash generated before changes in working capital	25(c) 25(c) 27 22	131 1,527 (4,776) 78,446 (5,329) (1,668) 14,957 (10,599) (7,469) 201,722	25 4,043 3,890 50,967 (5,638) (2,499) 6,392 1,027 (3,699) 167,498
Restricted cash Accounts receivable Inventories Accounts payable and provisions Due from/to related parties Customers' deposits and advances Cash generated from operations Taxation paid		$ \begin{array}{c} (3,885) \\ (2,204) \\ 4,407 \\ (20,727) \\ 22,001 \\ (\underline{} 193) \\ 201,121 \\ (\underline{} 6,092) \end{array} $	(3,302) 30,656 (1,773) (36,941) (5,514)
Net cash provided by operating activities		<u>195,029</u>	141,594
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of property, plant and equipment Purchase of intangible assets Interest received	7	(79,826) (1,515) <u>6,435</u>	(104,663) (1,456)
Net cash used in investing activities		(<u>74,906</u>)	(<u>100,581</u>)
CASH FLOWS FROM FINANCING ACTIVITIES Short-term loans received, net Long-term loans received Repayment of long-term loans Payment of lease liabilities Interest and dividend paid		(14,000) 69,460 (45,990) (23,549) (86,710)	(6,000) 270,741 (218,852) (10,453) (68,700)
Net cash used in financing activities		(<u>100,789</u>)	(33,264)
Net increase in cash and cash equivalents Net cash and cash equivalents at beginning of year		19,334 _35,016	7,749 <u>27,267</u>
NET CASH AND CASH EQUIVALENTS AT END OF YEAR		<u>54,350</u>	<u>35,016</u>
Comprised of: Cash and cash equivalents Bank overdraft		54,350 - 54,350	37,037 (<u>2,021</u>) _35,016

Group Statement of Financial Position

December 31, 2020

(Expressed in United States Dollars)

	<u>Notes</u>	<u>2020</u> \$'000	2019 \$'000
ASSETS			(Restated*)
Non-current assets			
Property, plant and equipment	5	809,867	788,816
Right-of -use assets	6	550,958	584,118
Intangible assets	7	17,091	17,869
Investment in equity-accounted investee	8(b)	76,292	68,127
Employee benefits asset	9(a)(i)	51,514	60,482
Current assets		1,505,722	1.519,412
Cash and cash equivalents	10	E4 250	22.22
Restricted cash	10	54,350	37,037
Accounts receivable	12	48,512	44,627
Due from related parties	18(a)(i)	150,441	152,193
Inventories	13	1,503	8,099
Corporation tax recoverable	13	39,289	41,845 3,883
		294,095	287,684
Total assets		1,799,817	1,807.096
Shareholders' equity			
Share capital	14	261,786	261,786
Capital reserve	15	19,288	4,760
Capital redemption reserve	16	3,000	3,000
Retained earnings		222,703	_210,269
		_506,777	479,815
Current liabilities			
Bank overdraft	10	-	2.021
Accounts payable and provisions	17	112,295	147,875
Corporation tax payable		5,168	-
Due to related parties	18(a)(ii)	28,115	13,180
Lease liabilities	6	26,478	22,641
Short-term loans	20(a)	-	14,000
Current portion of long-term loans	20(b)	<u>47,469</u>	53,470
Non-current liabilities		<u>219,525</u>	<u>253,187</u>
Customers' deposits	19	29,163	21 (20
Long-term loans	20(b)	408,265	31,638
Lease liabilities	6	544,595	386,052 566,314
Preference shares	21	24,688	24,688
Deferred taxation	22	32,419	47,358
Decommissioning provision	23	27,010	10,041
Employee benefits obligation	9(b)	<u>7,375</u>	8,003
		1.073,515	1.074,094
Total liabilities		1,293,040	<u>1,327,281</u>
Total shareholders' equity and liabilities		1,799,817	1,807,096

The financial statements on pages, 10 to 85 were approved by the Board of Directors on April 15, 2021, and signed on its behalf by:

Bok Hoa Jeong
*See note 34

Minna Israel

_ Director

Group Statement of Profit or Loss and Other Comprehensive Income Year ended December 31, 2020

(Expressed in United States Dollars)

	<u>Notes</u>	\$'000	2019 \$'000 (Restated*)
Operating revenue Cost of sales	24 25(a)	888,706 (<u>525,088</u>)	881,153 (<u>574,948</u>)
Gross profit		363,618	306,205
Operating expenses	25(b)	(233,775)	(217,084)
Impairment loss on trade receivables	12	(<u>17,986</u>)	(<u>5,507</u>)
Operating profit		<u>111,857</u>	83,614
Finance income		6,997	8,137
Finance costs		(<u>87,308</u>)	(<u>63,710</u>)
Net finance costs Other income Other expenses	25(c) 26(a) 26(b)	(80,311) 4,740 (<u>8,790</u>)	(55,573) 3,453 (<u>4,796</u>)
Share of profit in equity-accounted investee	8(b)	(84,361) <u>8,161</u>	26,698 22,898
Profit before taxation Taxation	27	35,657 (<u>4,544</u>)	49,596 (<u>7,419</u>)
Profit for the year		31,113	42,177
Other comprehensive income			
Items that will never be reclassified to profit or loss: Gain on revaluation of property, plant and equipment Remeasurement (loss)/ gain on defined benefit plan	5 9(a)(iv)	14,528 (13,019)	- 10,988
Tax on remeasurement gain/(loss) on defined benefit plan	22	4,340	(_3,663)
Other comprehensive gain, net of tax		5,849	7,325
Total comprehensive income attributable to shareholders		<u>36,962</u>	49,502
Earnings per share	28	0.14¢	0.19¢

^{*} See note 34

Group Statement of Changes in Shareholders' Equity Year ended December 31, 2020

(Expressed in United States Dollars)

	Share <u>capital</u> \$'000 (Note 14)	Capital reserve \$'000 (Note 15)	Capital redemption reserve \$'000 (Note 16)	Retained earnings \$'000	<u>Total</u> \$'000
Balance at December 31, 2018	<u>261,786</u>	<u>4,760</u>	3,000	170,767	440,313
Total comprehensive income for the year: Profit for the year: As previously reported Prior year adjustment (note 34)	- 	- 	- 	46,041 (<u>3,864</u>)	46,041 (<u>3,864</u>)
As restated	-	-	-	42,177	42,177
Other comprehensive income: Remeasurement gain on defined				7.225	7,225
benefit plan, net of tax				7,325	7,325
Total comprehensive income for the year Transactions with owners of the company:	-	-	-	49,502	49,502
Dividends [note 29(a)]				(<u>10,000</u>)	(<u>10,000</u>)
Balances at December 31, 2019	261,786	4,760	3,000	210,269	479,815
Total comprehensive income for the year: Profit for the year				31,113	31,113
Other comprehensive income: Remeasurement loss on defined					
benefit plan, net of tax	-	-	-	(8,679)	(8,679)
Revaluation gain		14,528			14,528
Total comprehensive income for the year		14,528		22,434	36,962
Transactions with owners of the company:					
Dividends [note 29(a)]				(<u>10,000</u>)	(<u>10,000</u>)
Balance at December 31, 2020	<u>261,786</u>	<u>19,288</u>	<u>3,000</u>	222,703	506,777

Group Statement of Cash Flows Year ended December 31, 2020 (Expressed in United States Dollars)

	Notes	2020 \$'000	2019 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES Profit for the year		31,113	42,177
Adjustments for: Depreciation and amortisation	5,6,7	114,114	93,711
Loss on disposal of property, plant and equipment Amortisation of debt issuance costs Unrealised foreign exchange (gain)/ losses Interest expense Interest income Interest capitalised Taxation expense Deferred tax Employee benefits asset/obligation, net Share of profit in equity-accounted investee	25(c) 25(c) 27 22 8(b)	131 1,527 (4,776) 78,446 (5,329) (1,668) 15,143 (10,599) (7,469) (25 4,043 3,890 50,967 (5,638) (2,499) 6,392 1,027 (3,699) (22,898)
Cash generated before changes in working capital		202,472	167,498
Restricted cash Accounts receivable Inventories Accounts payable and provisions Due from/to related parties Customers' deposits and advances		(3,885) (2,752) 4,407 (20,450) 21,531 (193)	(3,302) 30,656 (1,773) (36,941) 3,660 2,188
Cash generated from operations Taxation paid		201,130 (<u>6,092</u>)	161,986 (<u>11,218</u>)
Net cash provided by operating activities		<u>195,038</u>	150,768
CASH FLOWS FROM INVESTING ACTIVITIES Acquisition of share in equity-accounted investee Purchase of property, plant and equipment Purchase of intangible assets Interest received	7	(4) (79,826) (1,515) <u>6,435</u>	(9,174) (104,663) (1,456)
Net cash used in investing activities		(<u>74,910</u>)	(<u>109,755</u>)
CASH FLOWS FROM FINANCING ACTIVITIES Short-term loans received, net Long-term loans received Repayment of long-term loans Payment of lease liabilities Interest and dividend paid		(14,000) 69,460 (45,990) (23,554) (86,710)	(6,000) 270,741 (218,852) (10,453) (68,700)
Net cash used in financing activities		(<u>100,794</u>)	(<u>33,264</u>)
Net increase in cash and cash equivalents Net cash and cash equivalents at beginning of year		19,334 <u>35,016</u>	7,749 _27,267
NET CASH AND CASH EQUIVALENTS AT END OF YEAR		54,350	<u>35,016</u>
Comprised of: Cash and cash equivalents Bank overdraft		54,350 54,350	37,037 (<u>2,021</u>) <u>35,016</u>

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

1. Identification, Regulation and Licence

(a) Identification:

Jamaica Public Service Company Limited ("the Company") is incorporated and domiciled in Jamaica as a limited liability company. The company is owned by MaruEnergy JPSCO 1 SRL and EWP (Barbados) 1 SRL, each holding 40% interest in the Company's shares, with the Government of Jamaica (GOJ) holding 19.9% and private individuals 0.1%.

MaruEnergy JPSCO 1 SRL is incorporated in Barbados and is ultimately owned by Marubeni Corporation, which is incorporated in Japan. EWP (Barbados) 1 SRL is incorporated in Barbados and is ultimately owned by the Korea Electric Power Corporation, which is incorporated in South Korea. The Government of Jamaica's ownership in the Company is held collectively through the Accountant General's Department and the Development Bank of Jamaica Limited.

In accordance with a Shareholder's Agreement, the majority shareholders have the right to appoint six members of the Board of Directors while the GOJ has the right to appoint three. Additionally, certain significant decisions of the Board of Directors require a unanimous vote of the appointed directors.

The principal activities of the Company are generating, transmitting, distributing and supplying electricity in accordance with the terms of the amended Electricity Licence, 2016 (the Licence), granted on January 27, 2016, by the Minister of Science, Technology, Energy and Mining.

The Company holds a 100% interest in South Jamaica Energy Holdings Limited (SJEH). The primary activity of SJEH is the holding of investments.

The Company also holds a 100% interest in Caribbean Blue Skies Energy Limited (CBSE) whose primary activities are the provision of operation and maintenance services to entities within in the energy industry.

The registered office of the Company and its Subsidiaries is situated at 6 Knutsford Boulevard, Kingston 5, Jamaica, W. I., and its preference shares are listed on the Jamaica Stock Exchange.

(b) Regulatory arrangements and tariff structure:

The Licence authorises the Company to supply electricity for public and private purposes within the Island of Jamaica, subject to regulation by the Office of Utilities Regulation (OUR). The OUR is established pursuant to the Office of Utility Regulation Act, 1995, and as subsequently amended, with power and authority to require observance and performance by the Company of its obligations under the Licence, and to regulate the rates charged by the Company.

Under the provisions of the Licence, the Company is granted the exclusive right to transmit, distribute and supply electricity throughout the Island of Jamaica for a period of twenty years and to develop new generation capacity within the first three years from the effective date of the Licence.

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

1. Identification, Regulation and Licence (continued)

(b) Regulatory arrangements and tariff structure (continued):

Since the expiration of this initial three year period, the Company has the right, together with other persons, to compete for the right to develop new generation capacity. The Licence was extended in August 2007 for an additional period of six years through to 2027 upon the sale of the Company by Mirant Corporation to Marubeni Corporation.

Schedule 3 of the Licence defines the rates for electricity and the mechanism for rate adjustments.

Under the Licence, the rates for electricity consist of a Non-Fuel Base Rate, which is adjusted annually using the Performance Based Rate-making Mechanism; and a Fuel Rate, which is adjusted monthly to reflect fluctuations in actual fuel costs, net of adjustments for prescribed efficiency targets. Both rates (fuel and non-fuel) are adjusted monthly to account for movements in the monetary exchange rate between the United States (US) dollar and the Jamaica dollar.

These rates are determined in accordance with the tariff regime, which provides that the OUR annually reviews the Company's efficiency levels (system losses and heat rate) and, where appropriate, adjusts these in the tariff. Under the rate schedule, the Company should recover its actual fuel costs, net of the prescribed efficiency adjustments, through its Fuel Rate.

As of March 1, 2004, and thereafter, on each succeeding fifth anniversary, the Company must submit a filing to the OUR for further rate adjustments to its Non-Fuel Base Rate. The rate filing, which requires OUR approval, is based on a test year and includes defined "efficient" non-fuel operating costs, depreciation expenses, taxes, and a fair return on investment.

Embedded in the OUR approved tariff is an amount to be set aside monthly to provide for a Self Insurance Sinking Fund in case of a major catastrophe affecting the Company's operations.

2. Statement of compliance and basis of preparation

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and their interpretations issued by the International Accounting Standards Board and comply with the provisions of the Jamaican Companies Act.

Certain new, revised and amended standards and interpretations came into effect during the current financial year. The group has assessed them and has adopted those which are relevant to its financial statements but their adoption did not result in any changes to amounts recognised or disclosed in these financial statement.

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

2. Statement of compliance and basis of preparation (continued)

(b) Basis of preparation:

These financial statements are presented in United States dollars, which is the functional currency of the Company and its Subsidiaries. The United States dollar is the functional currency, as it is that of the primary economic environment in which the Group operates.

Except where otherwise indicated, all financial information presented in United States dollars has been rounded to the nearest thousands.

The financial statements are prepared under the historical cost basis, modified for the inclusion of land at valuation, and defined benefits obligation/(asset) at fair value of plan assets less the present value of the defined benefits obligation as explained in note 3(b).

Basis of consolidation

The consolidated financial statements comprise of the Company and its subsidiaries for the year ended December 31, 2020.

A subsidiary is an entity controlled by and forming part of the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity, exposure to variable returns from the investee and a link between the power the Group has and the variability of returns. In assessing control, the existence and effect of potential voting rights that are currently exercisable are considered. Subsidiaries are consolidated from the date on which the Group effectively takes control until the date that control ceases. Accounting policies of subsidiaries are aligned with the policies adopted by the Group.

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

(c) Use of estimates and judgements:

The preparation of the financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts could differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if applicable.

2. Statement of compliance and basis of preparation (continued)

(c) Use of estimates and judgements (continued):

The preparation of the financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts could differ from those estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if applicable.

Judgements made by management in the application of IFRS that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next financial year are discussed below:

(i) Post-employment benefits:

The amounts recognised in the consolidated statement of financial position and consolidated statement of profit or loss and other comprehensive income for post-employment benefits are determined actuarially using several assumptions.

The primary assumptions used in determining the amounts recognised include expected rates of salary and pension increases, and the discount rate used to determine the present value of estimated future cash flows required to settle the pension obligation.

The discount rate is determined based on the estimate of yield on long-term government securities that have maturity dates approximating the terms of the Group's obligation; in the absence of such instruments in Jamaica, it has been necessary to estimate the rate by extrapolating from the longest-tenure security on the market. Any changes in these assumptions will affect the amounts recorded in the financial statements for these obligations.

(ii) Allowance for impairment losses on receivables:

Allowances for doubtful accounts are determined upon origination of the trade accounts receivable based on a model that calculates the expected credit loss ("ECL") of the trade accounts receivable.

Under this ECL model, the Group segments its accounts receivable in a matrix by days past due and determined for each age bracket an average rate of ECL, considering actual credit loss experience over the last 12 months and analysis of future delinquency, that is applied to the balance of the accounts receivable.

The average ECL rate increases in each segment of days past due until the rate is 100% for the segment of 365 days or more past due. The use of assumptions make uncertainty inherent in such estimates.

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

2. Statement of compliance and basis of preparation (continued)

- (c) Use of estimates and judgements (continued):
 - (iii) Lease arrangements:

Management evaluates all purchase arrangements to assess whether they contain leases [Notes 3(q) and 4].

(iv) Unbilled revenue:

Unbilled revenue at each month-end is estimated consistently based on the average amounts billed in the billing period immediately preceding each reporting date, including amounts unbilled for Independent Power Provider (IPP) charges.

(v) Capitalisation and useful lives of property, plant and equipment:

Management exercises judgement in determining whether the costs incurred can accrue significant future economic benefits to the Group to enable the expenditure to be treated as a capital expense.

Further judgement is applied in the annual review of the useful lives of all categories of property, plant and equipment and the resulting depreciation thereon.

(vi) Allowance for inventory obsolescence:

The Group assesses its inventory on an annual basis to determine any allowance that should be carried for items that are in good condition, but will not be used in the foreseeable future. Allowance is also made for items that have deteriorated or become damaged while in stock.

3. Summary of significant accounting policies

(a) Property, plant and equipment and intangible assets:

Recognition and measurement

In accordance with IAS 16, additions to property, plant and equipment, replacement of retirement units of plant in service, or additions to construction work-in-progress include direct labour, materials, professional fees and an appropriate charge for overheads. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Specialised plant and equipment is measured at deemed cost at the IFRS transition date of January 1, 2003, less accumulated depreciation and impairment losses, while all other property, plant and equipment is measured at cost except for land, which is measured at revalued amounts.

3.

(a) Property, plant and equipment and intangible assets (continued):

Recognition and measurement (continued)

Summary of significant accounting policies (continued)

Land was last revalued as at December 31, 2020, by an independent valuator using the Market Comparable Basis which utilises the sale values for similar properties within the relevant period.

Valuations are performed with sufficient frequency to ensure that the fair value of the revalued asset does not differ materially from its carrying amount at the reporting date.

Property, plant and equipment being constructed are carried at cost less recognised impairment losses.

Intangible assets includes computer software measured at cost, less amortisation and impairment losses, and land rights measured at cost. Impairment losses are recognised in profit or loss in operating expenses.

Depreciation and amortisation:

Land and land rights are not depreciated. Other property, plant and equipment and intangible assets are depreciated or amortised on the straight-line basis at annual rates estimated to write down the assets to their recoverable values over their expected useful lives.

The depreciation rates, which are specified by the Licence, are as follows:

Steam production plant 4%

 Hydraulic production plant
 2%, 2.5% & 3.08%

 Other production plant
 2.5, 4%, 4.17% & 5%

Transmission plant 4%

Distribution plant 3.33%, 4%, 6.67%, 10% & 20%

General plant & equipment:

Buildings and structures 2%

Transport equipment 8.33% & 14.29%

Other equipment 6.67%, 8.33%, 10%, 16.67% & 20%

Computer software which is classified as an intangible asset is amortised at 16.67% per annum. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the asset. All other expenditure is recognised in profit or loss as incurred.

Useful lives and residual values are reviewed at each reporting date and adjusted as appropriate.

3. Summary of significant accounting policies (continued)

(b) Employee benefits:

Employee benefits comprising pensions and other post-employment assets and obligations included in these financial statements have been actuarially determined by a qualified independent actuary, appointed by management.

The appointed actuary's report outlines the scope of the valuation and the actuary's opinion. The actuarial valuations are conducted in accordance with IAS 19, and the financial statements reflect the Group's post-employment benefits asset and obligation as computed by the actuary.

(i) Pension assets:

The Group participates in two pension plans (a defined benefit plan and a defined contribution pension plan), the assets of which are held separately from those of the Group.

Obligations for contributions to the defined contribution pension plan are recognised as an expense in profit or loss as incurred.

The defined benefit pension plan requires the Group to contribute a percentage of employees' pensionable earnings and employees to contribute a similar amount. Such contributions, which are actuarially determined, provide for current costs and amounts to amortise any past service deficits disclosed over the average future working lifetime of the active membership.

The Group's net obligation in respect of the defined benefit pension plan is calculated at each reporting date by estimating the amount of future benefits that employees have earned in return for their service in the current and prior periods, discounting it to determine its present value, and deducting the fair value of the plan assets.

To the extent that the obligation is less than the fair value of the plan assets, the asset recognised is restricted to the discounted value of future benefits available to the Group in the form of future refunds or reductions in contributions.

The discount rate applied is the yield at reporting date on long-term government instruments that have maturity dates approximating the term of the Group's obligation. In the absence of such instruments in Jamaica, it has been necessary to estimate the rate by extrapolating from the longest-tenure security on the market.

The calculation of the net defined benefits obligation/asset is performed by the appointed actuary using the Projected Unit Credit Method.

Remeasurements of the net defined benefits obligation/asset, which comprise actuarial gains and losses, and the effect of the asset ceiling (if any, excluding interest), are recognised in other comprehensive income.

3. Summary of significant accounting policies (continued)

(b) Employee benefits (continued):

(i) Pension assets (continued):

The Group determines the net interest expense/income on the net defined benefit liability/asset for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit obligation/asset, taking into account any changes in the net defined benefit obligation/asset during the period as a result of contributions and benefit payments.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

(ii) Other employee benefits:

A provision is made for unutilised vacation and sick leave in respect of service rendered by employees up to the reporting date. Pursuant to collective bargaining agreements, employees are entitled to a termination benefit in relation to their unutilised vacation and sick leave entitlements that accumulate in certain instances over the life of their service. The provision includes estimated employer's statutory contributions arising on leave-vesting. No discounting is applied to unutilised vacation and leave as the timing cannot reliably be determined.

(c) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances including short-term deposits with maturities ranging between one and three months from the reporting date.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, net of outstanding bank overdrafts.

(d) Accounts receivable:

Trade and other accounts receivables are measured at amortised cost less impairment losses. An impairment loss is recognised using the expected credit loss model for the entire lifetime of such financial assets on initial recognition, and at each subsequent reporting period, even in the absence of a credit event or if a loss has not yet been incurred, considering for their measurement past events and current conditions, as well as reasonable and supportable forecasts affecting collectability [see also note 3(1)].

(e) Inventories:

Inventories comprise fuel stocks; and generation, transmission and distribution spare parts. Inventories are valued at the lower of cost, determined on a weighted average cost basis, and net realisable value.

3. Summary of significant accounting policies (continued)

(f) Accounts payable:

Trade and other accounts payable are recorded initially at amounts representing the fair value of the consideration to be paid for goods and services received by the reporting date, whether or not billed. Thereafter they are measured at amortised cost.

(g) Provisions:

A provision is recognised in the statement of financial position when the Group has an obligation as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of that obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a rate that reflects current market assessments of the time value of money, and, where appropriate, the risks specific to the obligation.

Decommissioning obligations

The Group's activities give rise to dismantling, decommissioning and site disturbance remediation activities. Provision is made for the estimated cost of site restoration and capitalised in the relevant asset category. Decommissioning obligations are measured at the present value of management's best estimate of the expenditure required to settle the present obligation as at the reporting date.

Subsequent to the initial measurement, the obligation is adjusted at the end of each period to reflect the passage of time and changes in the estimated future cash flows underlying the obligation. The increase in the provision due to the passage of time (and unwinding of the discount) is recognised within finance costs whereas increases/decreases due to changes in the estimated future cash flows or changes in the discount rate are capitalised. Actual costs incurred upon settlement of the decommissioning obligations are charged against the provision to the extent the provision was established.

(h) Borrowings:

(i) Capitalisation of borrowing costs:

Borrowing costs directly attributable to the construction of qualifying assets are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(ii) Debt issuance costs:

These represent legal, accounting and financing fees associated with securing certain long-term loans, which are amortised on an effective rate basis over the lives of the loans.

3. Summary of significant accounting policies (continued)

(h) Borrowings (continued):

(iii) Interest-bearing borrowings:

Interest-bearing borrowings are recognised initially at fair value plus transaction costs directly attributable to the issue of the financial liabilities. Subsequent to initial recognition, interest-bearing borrowings are measured at amortised cost using effective interest method.

(i) Customers' deposits:

Given the long-term nature of customer relationships, customers' deposits and construction advances are shown in the statement of financial position as non-current liabilities (i.e., amounts not likely to be repaid within twelve months of the reporting date). Interest is credited annually on customers' deposits at rates prescribed by the Licence.

(j) Preference shares:

The Group's redeemable preference shares are classified as liabilities because they bear non-discretionary dividends and are redeemable in cash by the holders. Non-discretionary dividends thereon are recognised as interest expense in profit or loss as accrued.

(k) Share capital:

Ordinary shares are classified as equity.

(1) Impairment

Financial assets

The Group recognises loss allowances for Expected credit losses (ECLs) on:

- financial assets measured at amortised cost; and
- contract assets

The Group measures loss allowances at an amount equal to lifetime ECLs. Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward looking information.

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

3. Summary of significant accounting policies (continued)

(1) Impairment (continued)

Financial assets (continued)

The Group assumes that the credit risk on financial assets has increased significantly if it is more than 365 days past due.

The Group recognises loss allowances for ECLs and considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to action such as realising security if any is held; or
- the financial asset is more than 365 days past due.

Life-time ECLs are the ECLs that result from all possible default events over the expected life of the financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive).

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised costs are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

3. Summary of significant accounting policies (continued)

(1) Impairment (continued)

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

Non-financial assets

The carrying amount of the Group's non-financial assets (other than inventories and deferred tax assets) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit (CGU) exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the assets' carrying amount does not exceed the carrying amount that would have been determined, if no impairment loss had been recognised.

A contract with a customer that results in a recognised financial instrument in the Group's financial statements may be partially in the scope of IFRS 9 and partially in the scope of IFRS 15. If this is the case, then the Group first applies IFRS 9 to separate and measure the part of the contract that is in the scope of IFRS 9 and then applies IFRS 15 to the residual.

3. Summary of significant accounting policies (continued)

(m) Revenue recognition:

Sales of electricity

Revenue is recognised at a point in time in the amount of the price, before tax on sales, expected to be received by the company for electricity supplied as a result of their ordinary activities, as contractual performance obligations are fulfilled, and the electricity is consumed by the customer. Revenues are decreased by any trade discounts granted to customers.

Sales of goods

Revenue is recognised at a point in time in the amount of the price, before tax on sales, expected to be received by the company for goods and services supplied as a result of their ordinary activities, as contractual performance obligations are fulfilled, and control of goods and services passes to the customer. Revenues are decreased by any trade discounts granted to customers. Transactions between related parties are eliminated on consolidation.

Variable consideration is recognised when it is highly probable that a significant reversal in the amount of cumulative revenue recognised for the contract will not occur and is measured using the expected value or the most likely amount method, whichever is expected to better predict the amount based on the terms and conditions of the contract.

For contracts that permit return of goods, revenue is recognised to the extent that it is highly probable that a significant reversal will not occur.

The right to recover returned goods is measured at the former carrying amount of inventory less any expected cost to recover.

Interest income

Interest income is recognised in profit or loss using the effective interest method. The "effective interest rate" is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial instruments to its gross carrying amount.

When calculating the effective interest rate for financial instruments, the Group estimates future cash flows considering all contractual terms of the financial instrument, but not ECL.

The calculation of the effective interest rate includes transaction costs and fees paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition of a financial asset.

The 'amortised cost' of a financial asset is the amount at which the financial asset is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

3. Summary of significant accounting policies (continued)

(m) Revenue recognition (continued):

Interest income (continued)

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

The effective interest rate of a financial asset is calculated on initial recognition of a financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

(n) Taxation:

Current and deferred taxes:

Taxation on profit or loss for the year comprises current and deferred tax. Taxation is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income, in which case it is also recognised in other comprehensive income.

Current tax is the expected tax payable on the income for the year, using tax rates enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is computed by providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted at the reporting date.

A deferred tax liability is recognised for taxable temporary differences, except to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(o) Related parties:

A related party is a person or company that is related to the entity which is preparing its financial statements (referred to in IAS 24 *Related Party Disclosures* as the "reporting entity", that is, "the Company and Group").

3. Summary of significant accounting policies (continued)

- (o) Related parties (continued):
 - (a) A person or a close member of that person's family is related to the Group if that person:
 - (i) Has control or joint control over the Group;
 - (ii) Has significant influence over the Group; or
 - (iii) Is a member of the key management personnel of the Group or of a parent of the Company.
 - (b) An entity is related to the Group if any of the following conditions applies:
 - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan established for the benefit of employees of either the Group or an entity related to the Group.
 - (vi) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (vii) The entity is a post-employment benefit plan established for the benefit of employees of either the Group or an entity related to the Group.
 - (viii) The entity is controlled, or jointly controlled by a person identified in (a).
 - (ix) A person identified in (a)(i) has significant influence over the reporting entity or is a member of the key management personnel of the reporting entity (or of a parent of the entity).
 - (x) The entity or any member of a group of which it is a part, provides key management services to the company.

A related party transaction involves the transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

The Group's key related party relationships are with its primary shareholders, their parent companies, subsidiary, fellow subsidiaries and associated companies, the Government of Jamaica, directors, key management personnel and its two pension plans.

3. Summary of significant accounting policies (continued)

(p) Interests in equity-accounted investees:

The Group's interest in equity-accounted investees comprise interest in associate and interest in joint venture. They are classified and accounted for as follows:

- Associates entities in which the Group has significant influence, but not control or joint control, over the financial and operating policies.
- Joint venture when the Group has rights only to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Interests in associates and the joint venture are accounted for using the equity method.

They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group's share of the profit or loss and OCI of equity-accounted investees, until the date on which significant influence or joint control ceases.

(q) Leases:

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16.

(i) As a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option.

3. Summary of significant accounting policies (continued)

(q) Leases (continued):

(i) As a lessee (continued)

In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurement of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments, less any incentives receivable:
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is:

- a change in future lease payments arising from a change in an index or rate;
- a change in the Group's estimate of the amount expected to be payable under a residual value guarantee;
- a change in the Group's assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

3. Summary of significant accounting policies (continued)

(q) Leases (continued):

(i) As a lessee (continued)

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

(ii) As a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand- alone prices.

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract.

The Group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of 'other revenue'.

Generally, the accounting policies applicable to the Group as a lessor in the comparative period were not different from IFRS 16 except for the classification of the sub-lease entered into during current reporting period that resulted in a finance lease classification.

3. Summary of significant accounting policies (continued)

(r) Foreign currencies:

Transactions in foreign currencies are converted at the rates of exchange ruling on the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to United States dollars at the rates of exchange ruling at that date. Gains and losses arising from fluctuations in exchange rates are included in profit or loss.

For the purposes of the statement of cash flows, realised foreign currency gains and losses are treated as cash items and included in cash flows from operating or financing activities along with movement in the relevant balances.

(s) Segment reporting:

An operating segment is a component of an entity:

- that engages in business activities from which it may earn revenues and incur
 expenses (including revenues and expenses relating to transactions with other
 components of the same entity),
- (ii) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and
- (iii) for which discrete financial information is available.

The Group maintains an integrated operating structure and its operations are reviewed by management and directors as a whole and not in segments. Consequently, no segment disclosures are included in the financial statements.

(t) Financial instruments and fair value measurement:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. In these financial statements, financial assets comprise trade and other receivables, cash and cash equivalents, long term receivables, due from related parties, other assets and restricted cash. Financial liabilities comprise trade and other payables, loan from bank due to related parties, also financial substitutes; preference shares, customer deposits and other payables.

(i) Recognition and initial measurement

Trade receivables are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

3. Summary of significant accounting policies (continued)

- (t) Financial instruments and fair value measurement (continued):
 - (ii) Classification and subsequent measurement

The financial assets that meet both of the following conditions and are not designated as at fair value through profit or loss: a) are held within a business model whose objective is to hold assets to collect contractual cash flows, and b) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified as "Held to collect" and measured at amortised cost.

Amortised cost represents the net present value ("NPV") of the consideration receivable or payable as of the transaction date. This classification of financial assets comprises the following captions:

- Cash and cash equivalents
- Trade receivables
- Due from related parties

Due to their short-term nature, the company initially recognises these assets at the original invoiced or transaction amount less expected credit losses.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as described in the particular recognition methods disclosed in their individual policy statements associated with each item.

Impairment of financial assets

Impairment losses of financial assets, including receivables, are recognised using the expected credit loss model for the entire lifetime of such financial assets on initial recognition, and at each subsequent reporting period, even in the absence of a credit event or if a loss has not yet been incurred, considering their measurement past events and current conditions, as well as reasonable and supportable forecasts affecting collectability.

Derecognition

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired, or the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

3. Summary of significant accounting policies (continued)

- (t) Financial instruments and fair value measurement (continued):
 - (ii) Classification and subsequent measurement (continued)

Financial liabilities

Initial recognition and measurement

All financial liabilities are recognised initially at fair value and in the case of loans and borrowings, plus directly attributable transaction costs. The company's financial liabilities, which include payables and accruals, loan obligations, due to parent and related companies and redeemable preference shares which are recognised initially at fair value.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as described in the particular recognition methods disclosed in their individual policy statements associated with each item.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Derivative financial instruments

The Group may use derivative financial instruments such as interest rate swaps to hedge its interest rate risks. Such derivative financial instruments are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial liabilities when the fair value is negative. Any gains or losses arising from changes in the fair value of derivatives are taken to profit or loss.

3. Summary of significant accounting policies (continued)

- (t) Financial instruments and fair value measurement (continued):
 - (ii) Classification and subsequent measurement (continued)

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

A fair value measurement of a non-financial assets takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are classified within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation technique for which the lowest level input that is significant to the fair value measurement is unobservable.
- (u) New and amended standards and interpretations issued but not yet effective:

At the date of authorisation of the financial statements, certain new and amended standards and interpretations are in issue but were not yet effective and have not been adopted early by the Group. Those which may have an impact on the Group's financial statements are as follows:

• Amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 16 Leases, is effective for annual accounting periods beginning on or after January 1, 2021 and address issues affecting financial reporting in the period leading up to interbank offered rates {IBOR} reform. The second phase amendments apply to all hedging relationships directly affected by IBOR reform.

3. Summary of significant accounting policies (continued)

- (u) New and amended standards and interpretations issued but not yet effective (continued):
 - Amendments to IFRS 9 Financial Instruments (continued)

The amendments principally address practical expedient for modifications. A practical expedient has been introduced where changes will be accounted for by updating the effective interest rate if the change results directly from IBOR reform and occurs on an 'economically equivalent' basis. A similar practical expedient will apply under IFRS 16 Leases for lessees when accounting for lease modifications required by IBOR reform. In these instances, a revise discount rate that reflects the change in interest rate will be used in remeasuring the lease liability. The amendments also address specific relief from discontinuing hedging relationships as well as new disclosure requirements.

The group is assessing the impact that the amendment will have on its 2021 financial statements.

Amendments to IAS 37 Provision, Contingent Liabilities and Contingent Assets is
effective for annual periods beginning on or after January 1, 2022 and clarifies
those costs that comprise the costs of fulfilling the contract.

The amendments clarify that the 'costs of fulfilling a contract' comprise both the incremental costs - e.g. direct labour and materials; and an allocation of other direct costs - e.g. an allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract. This clarification will require entities that apply the 'incremental cost' approach to recognise bigger and potentially more provisions. At the date of initial application, the cumulative effect of applying the amendments is recognised as an opening balance adjustment to retained earnings or other component of equity, as appropriate. The comparatives are not restated.

The group is assessing the impact that the amendment will have on its 2022 financial statements.

- Annual Improvements to IFRS Standards 2018-2020 cycle contain amendments to IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 9 Financial Instruments, IFRS 16 Leases, IAS 41 Agriculture, and are effective for annual periods beginning on or after January 1, 2022.
 - (i) IFRS 9 Financial Instruments amendment clarifies that for the purpose of performing the '10 per cent test' for derecognition of financial liabilities in determining those fees paid net of fees received, a borrower includes only fees paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf.
 - (ii) IFRS 16 Leases amendment removes the illustration of payments from the lessor relating to leasehold improvements.

The Group is assessing the impact that those amendments will have on its financial statements when they become effective.

4. <u>Power purchase contracts</u>

The Group has entered into agreements with Independent Power Providers (IPPs) for the purchase of energy capacity and net energy output The IPP arrangements are:

Contract termination date

Jamaica Aluminum Company Limited (JAMALCO)

The Jamaica Private Power Company Limited (JPPC)

Wigton Wind Farm Limited (Wigton)

Jamaica Energy Partners (JEP)

West Kingston Power Partners (WKPP)

December 2024

April 2024, December 2030 & March 2036

February 2026

July 2032

Content Solar Limited (CS)

BMR Jamaica Wind Limited (BMR)

South Jamaica Power Company (SJPC)

NFE South Power Holdings Limited

July 2032

August 2036

June 2036

December 2039

November 2039

All agreements are subject to termination prior to the contract dates upon the occurrence of certain events of default as specified in the agreements, and are renewable for an additional period, provided the party seeking the extension gives written notice, ranging from two to six years, before the end of the initial term.

Certain agreements require payment for available energy capacity and for certain operating costs and overheads. Additionally, certain agreements require the Group to provide a banker's guarantee in relation to contractual payments. The Group has financing arrangements with financial institutions, which guarantee access to funds by IPPs for contractually agreed payments. As at December 31, 2020, the total guarantees under Standby Letters of Credit amounted to \$57.1 million (2019: \$33.3 million). These facilities were not accessed during the year.

Notes to the Financial Statements (Continued)

December 31, 2020
(Expressed in United States Dollars)

5. Property, plant and equipment

The Company and Group

		Production	Transmission and		Computer equipment,		
		(generation)	distribution	General	office	Construction	
	Land &	plant &	plant &	plant &	fixtures	work-in-	
	<u>buildings</u>	<u>equipment</u>	<u>equipment</u>	machinery	& fittings	progress	<u>Total</u>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost or valuation:							
December 31, 2018	65,337	808,624	1,159,976	39,905	103,647	111,690	2,289,179
Additions	53	3,498	15,883	669	615	86,444	107,162
Transfers	1,181	19,392	126,278	717	1,737	(149,305)	-
Disposals/retirements and adjustments	1			(<u>41</u>)	(477)		(517)
December 31, 2019	66,572	831,514	1,302,137	41,250	105,522	48,829	2,395,824
Additions	8	17,791	11,552	522	339	50,678	80,890
Transfers	266	11,241	14,678	17	1,406	(27,608)	-
Disposals/retirements and adjustments	-	(22,129)	(1,583)	(178)	(23,354)	-	(47,244)
Revaluation	14,528						14,528
December 31, 2020	<u>81,374</u>	838,417	1,326,784	<u>41,611</u>	83,913	71,899	2,443,998
Depreciation:							
December 31, 2018	14,379	630,171	758,751	35,500	94,848	-	1,533,649
Charge for the year	1,020	35,205	33,825	562	3,239	-	73,851
Disposals/retirements and adjustments	<u> </u>		(2)	216	(<u>706</u>)		(492)
December 31, 2019	15,399	665,376	792,574	36,278	97,381	-	1,607,008
Charge for the year	942	26,335	41,742	672	2,693	-	72,384
Disposals/retirements and adjustments		(<u>21,797</u>)	(64)	(50)	(<u>23,350</u>)		(<u>45,261</u>)
December 31, 2020	<u>16,341</u>	<u>669,914</u>	834,252	<u>36,900</u>	76,724		1,634,131
Net book values:							
December 31, 2020	<u>65,033</u>	<u>168,503</u>	492,532	<u>4,711</u>	<u>7,190</u>	71,899	809,867
December 31, 2019	<u>51,173</u>	<u>166,138</u>	509,563	4,972	8,141	48,829	<u>788,816</u>

5. Property, plant & equipment (continued)

- (a) Land and buildings include land, at valuation, aggregating approximately \$41 million (2019: \$26.2 million). Of this amount, the cost of land, amounted to \$21.7 million (2019: \$21.4 million). Land, which is considered a separate class of assets, was revalued in 2020 by an independent professional valuator.
- (b) The fair value of land is categorised as level 3 in the fair value hierarchy. The following table shows the valuation technique used in measuring fair value as well as the significant unobservable inputs used.

Valuation techniques	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
 Market comparable approach: The approach is based on the principle of substitution whereby the purchaser with perfect knowledge of the property market pays no more for the subject property than the cost of acquiring an existing comparable assuming no cost delay in making the substitution. The approach requires comparison of the subject property with others of similar design and utility, inter alia, which were sold in the recent past. However, as no two properties are exactly alike, adjustment is made for the difference between the property subject to valuation and comparable properties. 	 Details of the sales of comparable properties. Conditions influencing the sale of comparable properties. Comparability adjustments. 	The estimated fair value would increase/(decrease) if: • Sale value of comparable properties were higher/(lower). • Comparability adjustments were higher/(lower).

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

5. Property, plant & equipment (continued)

- (c) Interest capitalised during construction for the year amounted to approximately \$1.7 million (2019: \$2.5 million). The capitalisation rate used for the year was 3.54% (2019: 4.11%)
- (d) The composite rate of depreciation for the year was approximately 6.01% (2019: 6.40%).

6. <u>Leases</u>

(a) Amounts recognised in the statement of financial position:

(i) Right-of-use asset

Right-of-use asset	The Company				
	Land and buildings \$'000	Generation equipment \$'000 (Restated*)	Motor vehicles \$'000	Computer equipment \$'000	t Total \$'000 (Restated*)
Balance at January 1, 2019	4,710	142,186	-	183	147,079
Additions to right-of-use assets	-	452,329	-	-	452,329
Depreciation charge for the year	(_550)	(14,667)		(<u>73</u>)	(<u>15,290</u>)
Balance at December 31, 2019	4,160	579,848	-	110	584,118
Addition to right-of-use-assets	-	-	5,655	-	5,655
Depreciation charge for the year	(<u>541</u>)	(<u>37,325</u>)	(_888)	<u>(73</u>)	(<u>38,827</u>)
Balance at December 31, 2020	<u>3,619</u>	<u>542,523</u>	<u>4,767</u>	<u>37</u>	<u>550,946</u>
			The Gro	ир	
	Land and buildings \$'000	Generation equipment \$'000 (Restated*)	Motor vehicles \$'000	Computer equipment \$'000	t <u>Total</u> \$'000 (Restated*)
Balance at January 1, 2019	<u>buildings</u>	equipment \$'000	Motor vehicles	Computer equipment	\$'000
Balance at January 1, 2019 Additions to right-of-use assets	buildings \$'000	equipment \$'000 (Restated*)	Motor vehicles	Computer equipment \$'000	\$'000 (Restated*)
•	buildings \$'000	equipment \$'000 (Restated*) 142,186	Motor vehicles	Computer equipment \$'000	\$'000 (Restated*) 147,079
Additions to right-of-use assets	<u>buildings</u> \$'000 4,710	equipment \$'000 (Restated*) 142,186 452,329	Motor vehicles	Computer equipment \$'000	\$'000 (Restated*) 147,079 452,329
Additions to right-of-use assets Depreciation charge for the year	buildings \$'000 4,710 - (_550)	equipment \$'000 (Restated*) 142,186 452,329 (_14,667)	Motor vehicles	Computer equipment \$'000 183 - (_73)	\$'000 (Restated*) 147,079 452,329 (<u>15,290</u>)
Additions to right-of-use assets Depreciation charge for the year Balance at December 31, 2019	buildings \$'000 4,710 - (_550)	equipment \$'000 (Restated*) 142,186 452,329 (_14,667)	Motor <u>vehicles</u> \$'000	Computer equipment \$'000 183 - (_73) 110	\$'000 (Restated*) 147,079 452,329 (<u>15,290</u>) 584,118

^{*} See note 34

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

6. Leases (continued)

(a) Amounts recognised in the statement of financial position (continued):

` '		•		
(ii) Lease liability	The	Company	The O	Group
	2020 \$'000	2019 \$'000 (Restated*)	2020 \$'000	2019 \$'000 (Restated*)
Current Non-current	26,473 <u>544,588</u>	22,641 566,314	26,478 <u>544,595</u>	22,641 566,314
	<u>571,061</u>	<u>588,955</u>	<u>571,073</u>	<u>588,955</u>
(b)(i) Amount recognise	ed in profit or los	ss:	The Comp	oany
			2020 \$'000	2019 \$'000
Interest on lease Expenses relatin	g to short-term lea	ases	(38,827) (42,648) (3,034)	(15,290) (10,453) (5,841)
excluding sho Expenses related	g to leases of low- rt-term leases of lo d to variable lease	ow-value assets	(49)	(85)
included in lea	ase liabilities		(<u>64,530</u>)	(<u>119,605</u>)
(ii) Amount recognised	in statement of ca	ash flows		
Total cash out	flow for lease		<u>66,195</u>	20,906
(c) (iii) Amount recognised	in profit or loss:		The Case	
			The Gro	2019 \$'000
Interest on lea Expenses rela	arge on right-of-us se liabilities ting to short-term ting to leases of lo	leases	(38,832) (42,649) (3,034)	(15,290) (10,453) (5,841)
excluding sl	hort-term leases of ted to variable leas	f low-value assets	(49) (<u>64,530</u>)	(85) (<u>119,605</u>)
		2 1 2		

66,200

20,906

(iv) Amount recognised in statement of cash flows

Total cash outflow for lease

^{*} See note 34

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

6. Leases (continued)

(e) Leases as lessee

The Group leases power generation facilities. The leases typically run for a period of 20 years, with an option to renew the lease after that date. Lease payments are derived based on a formula set by the regulator. The contracts provide for additional rent payments that are based on changes in local price indices.

Property leases were entered into many years ago as combined leases of land and buildings. Previously, these leases were classified as operating leases under IAS 17.

The Group leases other equipment with contract terms of one to three years. These leases are short- term and/or leases of low-value items. The Group has elected not to recognise right-of-use assets and lease liabilities for these leases.

Contracts may contain both lease and non-lease components. The group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices.

For property leases, the Group has elected not to separate lease and non-lease components accounting for them as a single lease component.

• Extension options

Some property leases contain extension options exercisable by the Group up to one year before the end of the non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

(f) Leases as lessor

The Group leases out certain properties consisting of its owned commercial properties as well as leased property. All leases are classified as operating leases from a lessor perspective with the exception of a sub-lease, which the Group has classified as a finance sub-lease.

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

7. <u>Intangible assets</u>

This represents acquired software costs capitalised and land rights purchased as follows:

The Company and Group

	Software \$'000	Land rights \$'000	<u>Total</u> \$'000
Cost or valuation:			
December 31, 2018	33,282	7,882	41,164
Additions	1,340	116	1,456
December 31, 2019	34,622	7,998	42,620
Additions	1,289	226	1,515
Adjustments	<u>605</u>		605
December 31, 2020	<u>36,516</u>	8,224	44,740
Depreciation:			
December 31, 2018	20,181	-	20,181
Charge for the year	4,570		4,570
December 31, 2019	24,751	-	24,751
Charge for the year	2,898		2,898
December 31, 2020	<u>27,649</u>		27,649
Net book values:			
December 31, 2020	<u>8,867</u>	<u>8,224</u>	<u>17,091</u>
December 31, 2019	<u>7,998</u>	<u>7,998</u>	<u>17,869</u>

Software includes software projects in development of \$1.6 million (2019: \$1.1 million).

8. Subsidiaries and Equity-Accounted Investee

a) Subsidiaries

i. South Jamaica Energy Holdings Limited (SJEH)

The company holds 1 ordinary class share at \$1 per share representing 100% ownership. The primary activity of SJEH is the holding of investments.

ii. Caribbean Blue Skies Energy Limited

The company holds 1 ordinary class share at \$1 per share representing 100% ownership. The primary activities of Caribbean Blue Skies Energy Limited are the provision of operation and maintenance services to entities within the energy industry.

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

8. Subsidiaries and Equity-Accounted Investee (continued)

b) Equity Accounted Investee – South Jamaica Power Company (SJPC)

Through SJEH, the Group holds a 50% interest in SJPC. The primary activity of SJPC is the operation of a power plant pursuant to an electricity generation licence. The Group has rights to its share of the net assets/ (liabilities) of the entity. SJPC achieved its commercial operating date in December 2019, at which point the Group was able to exert significant influence over SJPC and it became an investment in an associated company.

The investment in SJPC, was previously accounted for as an interest in a joint venture. There has been no change in the treatment as the equity method is also used in accounting for interests in associated companies. See table below:

	Interest in Associate		Interest in Jo	oint Venture
	<u>2020</u> \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Balance at the start of the year Investment during the year	68,127 4	-	-	36,055 9,174
Transfer during the year		45,229	-	(45,229)
Share of profit	<u>8,161</u>	<u>22,898</u>		
Balance at the end of the year	<u>76,292</u>	<u>68,127</u>	<u> </u>	

The following table represents the summarised financial information for the equity-accounted investee as at the year end.

Current assets	2020 \$'000 67,597	Associate 2019 \$'000 51,303	Interest in Jo 2020 \$'000	2019 \$'000
Non-current assets Current liabilities	322,785	317,597	-	-
Non-current liabilities	(44,073) 193,738	(27,676) (204,970)	-	-
Net assets	152,571	136,254		
	Interest in	Associate	Interest in Jo	int Venture
	<u>2020</u>	<u>2019</u>	2020	<u>2019</u>
	\$'000	\$'000	\$'000	\$'000
Revenue	173,143	6,196	-	-
Other income	2,000	52,605	-	-
Profit for the year, being total comprehensive income	16,322	45,795		
Group's share of total comprehensive income	8,161	22,898		

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

8. Subsidiaries and Joint Ventures (continued)

b) Equity Accounted Investee – South Jamaica Power Company (SJPC) (continued)

Reconciliation of summarised financial information to the carrying amount of the Group's interest in equity accounted investee:

	Interest in Associate	
	<u>2020</u> <u>2019</u>	
	\$'000	\$'000
Net Assets as at the end of the year	<u>152,571</u>	<u>136,254</u>
Carrying value	<u>76,292</u>	68,127
Interest in equity-accounted investee	50%	50%

9. <u>Employee benefits</u>

(a) Defined benefit pension plan:

The Group administers a defined-benefit pension plan for selected employees and their beneficiaries. The accumulated fund is administered by the trustees who are assisted by an independent plan administrator and three fund managers; Sagicor Life of Jamaica Limited, Victoria Mutual Pensions Management Limited and NCB Insurance Company Limited. The administrator is Employee Benefits Administrator Limited, a wholly owned subsidiary of Sagicor Life Jamaica Limited, whose offices are located at 48 Barbados Avenue, Kingston 5, Jamaica, W.I. Effective February 1, 2007, the fund was closed to new entrants.

The Group administers a defined-benefit pension plan for selected employees and their beneficiaries. The accumulated fund is administered by the trustees who are assisted by an independent plan administrator and three fund managers; Sagicor Life of Jamaica Limited, Victoria Mutual Pensions Management Limited and NCB Insurance Company Limited.

The administrator is Employee Benefits Administrator Limited, a wholly owned subsidiary of Sagicor Life Jamaica Limited, whose offices are located at 48 Barbados Avenue, Kingston 5, Jamaica, W.I. Effective February 1, 2007, the fund was closed to new entrants.

On retirement, a member is entitled to be paid an annual pension of 1.9% (2019: 1.9%) on the highest average of the member's annual pensionable salary during any consecutive three year period of pensionable service, multiplied by the number of years of pensionable service.

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

9. Employee benefits (continued)

(a) Defined benefit pension plan (continued):

The plan was approved and registered pursuant to Section 13 of the Pensions (Superannuation Funds and Retirement Schemes) Act, 2004 on December 16, 2009.

(i) Employee benefits:

		The Company 2020 \$'000	ay and Group 2019 \$'000
	Present value of funded obligations Fair value of plan assets Unrecognised amount due to limitation	(91,508) 198,548 (<u>55,526</u>)	(107,218) 228,182 (<u>60,482</u>)
	Asset recognised in statement of financial position	51,514	60,482
(ii)	Movements in funded obligations:	2020 \$'000	2019 \$'000
	Balance at beginning of year Benefits paid Current service cost Interest cost Voluntary contributions Gains on curtailment Remeasurement gain/(loss) on obligation for OCI Exchange gain	(107,218) 4,239 (2,538) (7,464) (545) 1,620 12,822 7,576	(101,947) 1,918 (2,687) (6,999) (484) 1,205 (1,957) 3,733
	Balance at end of year	(<u>91,508</u>)	(<u>107,218</u>)
(iii)	Movements in plan assets:	2020 \$'000	2019 \$'000
	Fair value of plan assets at beginning of year Contributions paid: Employer Employees Interest income on assets Benefits paid Administrative expenses Remeasurement (loss)/gain on assets for OCI Exchange loss Fair value of plan assets at end of year	228,182 1,167 1,712 15,849 (4,239) (117) (27,880) (16,126) 198,548	194,855 1,021 1,506 13,158 (1,918) (113) 26,806 (7,113) 228,182

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

9. Employee benefits (continued)

- (a) Defined benefit pension plan (continued):
 - (iii) Movements in plan assets (continued):

	The Compan	y and Group
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Plan assets consist of the following:		
Investments quoted in active markets:		
Equities	77,969	109,486
Government bonds	52,502	50,445
Corporate bonds and other debt securities	29,772	25,747
Pooled pension investments	19,155	22,796
Unquoted investments:		
Real estate	13,936	15,340
Net current assets	5,214	4,368
	<u>198,548</u>	228,182

Included in the plan assets as at December 31, 2020 are:

- Real estate occupied by the Group with a fair value of \$13 million (2019: \$15.0 million); and
- JPS 7.35% promissory notes with a fair value of \$819,000 (2019: \$826,000).

All investments are issued by the Jamaican government or companies domiciled in Jamaica.

(iv) Credit/(debit) recognised in the statement of profit or loss:

	The Company	
	2020 \$'000	2019 \$'000
Current service cost	2,538	2,687
Interest cost	7,464	6,999
Administrative expenses	117	113
Interest income on assets	(15,849)	(13,158)
Gain on curtailment	(1,620)	(1,205)
Exchange loss	(2,432)	<u> </u>
Total credit	(<u>9,782</u>)	(<u>4,564</u>)
Net credit recognised due to limitation	(<u>2,884</u>)	(<u>2,282</u>)

The credit is recognised in staff cost-other employees' costs in profit or loss [Note 25(b)].

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

9. Employee benefits (continued)

- (a) Defined benefit pension plan (continued):
 - (v) Remeasurement (gain)/loss recognised in other comprehensive income:

	The Company and Group	
	<u>2020</u>	2019
	\$'000	\$'000
Remeasurement (gain)/loss on obligation for OCI	(12,822)	1,957
Remeasurement loss/(gain) on assets for OCI	27,880	(26,806)
Exchange loss on asset and obligation for OCI	10,980	2,873
Total remeasurement loss/(gain), net	<u>26,038</u>	(<u>21,976</u>)
Remeasurement loss/(gain) recognised		
due to limitation	<u>13,019</u>	(<u>10,988</u>)

(vi) Remeasurement (gain)/loss on defined benefit obligation arising from:

	The Company and Group	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Changes in financial assumptions	11,344	2,200
Experience adjustments	1,478	(<u>4,157</u>)
Remeasurement loss/(gain) on defined		
benefit obligation	<u>12,822</u>	(<u>1,957</u>)

(vii) Remeasurement (gain)/loss on defined benefit assets arising from:

	The Company	The Company and Group		
	<u>2020</u>	<u>2019</u>		
	\$'000	\$'000		
Return on plan assets	43,729	39,964		
Interest income on plan assets	(<u>15,849</u>)	(<u>13,158</u>)		
	<u>27,880</u>	<u>26,806</u>		

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

9. Employee benefits (continued)

(a) Defined benefit pension plan (continued):

(viii) Principal actuarial assumptions at the reporting date (expressed as weighted averages):

	The Company and Group	
	<u>2020</u>	<u>2019</u>
Inflation rate	6.00%	4.00%
Discount rate	9.00%	7.50%
Future salary increases	6.00%	4.00%
Future pension increases	<u>0.00%</u> *	<u>0.00%</u> *

^{* 3%} per annum for pensioners who retired and deferred pensioners who left before September 30, 2015.

Assumptions regarding future mortality are based on GAM(94)M and GAM(94)F tables with ages reduced by five years. The expected long-term rate of return is based on the assumed long-term rate of inflation.

The weighted average duration of the defined benefit obligation as at December 31, 2020, is 16.4 years (2019: 17.5 years).

The Group's estimated contribution for the 12 months following reporting date is \$1.17 million (2019: \$1.41 million).

(ix) Sensitivity analysis:

The calculation of the projected benefit obligation is sensitive to the assumptions used. The table below summarises how the defined benefit obligation measured at the end of the reporting period would have increased/ (decreased) as a result of a change in the respective assumptions by one percentage point. In preparing the analysis for each assumption, all others were held constant.

	The Company and Group			
	2020		2019	
	<u>Increase</u>	<u>Decrease</u>	<u>Increase</u>	Decrease
	0.5%	0.5%	0.5%	0.5%
	\$'000	\$'000	\$'000	\$'000
Discount rate Future salary growth	85,891 <u>93,526</u>	97,771 <u>89,595</u>	99,810 109,893	115,538 104,705

There were no changes to the methods used to prepare the sensitivity analyses as compared to those used in the prior year.

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

9. Employee benefits (continued)

(b) Other employee benefits obligation:

omer emproyee ceneral conguitor.	The Company 2020 \$'000	y and Group 2019 \$'000
Accumulated sick and vacation pay	<u>7,375</u>	<u>8,003</u>

(c) Defined contribution pension plan:

The Group's contributions to the defined contribution pension plan for the year aggregated \$1.2 million (2019: \$1.2 million). These are recognised in staff cost-other employees' costs [Note 26(b)] in profit or loss.

10. Net cash and cash equivalents

	The Company and Group	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Cash at bank and in hand	54,350	37,037
Bank overdraft		(<u>2,021</u>)
Net cash and cash equivalents	<u>54,350</u>	<u>35,016</u>

11. Restricted cash

	The Company and Group	
	2020 \$'000	2019 \$'000
Self-insurance sinking fund Deposit guarantees on staff loans, IPP contracts etc.	47,511 1,001	43,626
	<u>48,512</u>	44,627

The self-insurance sinking fund represents cash maintained as part of the self-insurance sinking fund administered under the direction of the OUR [Note 1(b)]. The term deposits in the sinking fund earn interest at an average rate of 3.27% (2019: 3.38%) per annum.

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

12. Accounts receivable

	The Company		The	Group
	2020	2019	2020	2019 \$2000
	\$'000	\$'000	\$'000	\$'000
Trade receivables	175,961	166,531	175,961	166,531
Allowance for impairment losses (i)	(<u>64,938</u>)	(<u>54,375</u>)	(<u>64,938</u>)	(<u>54,375</u>)
	111,023	112,156	111,023	112,156
Unbilled revenue	24,755	9,801	24,755	9,801
Prepayments	7,470	7,548	7,470	7,548
Other receivables	6,645	22,688	<u>7,193</u>	22,688
	149,893	<u>152,193</u>	<u>150,441</u>	<u>152,193</u>

Allowances for impaired accounts are determined upon origination of the trade accounts receivable based on a model that calculates the expected credit loss ("ECL") of the trade accounts receivable and are recognised over their term.

Under this ECL model, the Group uses its accounts receivable based on days past due and determines an average rate of ECL, considering actual credit loss experience over the last 12 months and analysis of future delinquency, that is applied to the balance of the accounts receivable. The average ECL rate used as at December 31, 2020 to apply against the accounts receivable balance less 90 days was 4.824% (2019: 4.394%) [Note 32 (a)[i].

(i) Movement in impairment losses for trade receivables is as follows:

	The Company and Grou	
	<u>2020</u>	2019
	\$'000	\$'000
Balance at beginning of year	54,375	61,592
Impairment loss recognised	17,896	5,507
Amounts recovered	(145)	(170)
Amounts written off	(<u>7,188</u>)	(<u>12,554</u>)
Balance at end of year	<u>64,938</u>	<u>54,375</u>

13. <u>Inventories</u>

	The Company and Group	
	<u>2020</u>	
	\$'000	\$'000
Fuel	4,316	13,404
Generation spares	11,335	6,254
Transmission, distribution and other spares	<u>36,585</u>	<u>24,409</u>
	52,236	44,067
Less: Allowance for impairment	(<u>12,947</u>)	(<u>2,222</u>)
	<u>39,289</u>	<u>41,845</u>

In 2020, inventories of \$53 million (2019: \$187.7million) were recognised as an expense during the year and included in cost of sales.

261,786

<u>261,786</u>

JAMAICA PUBLIC SERVICE COMPANY LIMITED

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

14. Share capital

		<u>N</u>	of shares
Authorised ordinary share capital:			
Ordinary stock units at no par value			315,733
Ordinary shares at no par value			30,000,000
Balance as at December 31, 2019 and 2020			30,315,733
		The Compa	ny and Group
	No of shares	<u>2020</u>	<u>2019</u>
	'000	\$'000	\$'000
Issued and fully paid:			
Ordinary share capital			
Ordinary stock units	315,733	5,684	5,684
Ordinary shares	21,512,462	256,102	256,102

15. <u>Capital reserve</u>

<u>Cupini reserve</u>	The Company and Group		
	2020 \$'000	\$'000	
Revaluation surplus	<u>19,288</u>	<u>4,760</u>	

21,828,195

16. <u>Capital redemption reserve</u>

At year end (Note 29)

This represents the value of the Class "G" preference shares redeemed.

17. Accounts payable and provisions

	The	The Company		Group
	<u>2020</u>	2019	<u>2020</u>	2019
	\$'000	\$'000	\$'000	\$'000
Trade payables	67,712	84,701	67,712	84,701
Interest accrued on customer deposits and loans	10,482	8,754	10,482	8,754
Dividend payable (Note 29)	10,621	10,612	10,621	10,612
Other payables	21,018	42,258	21,295	42,258
Provisions (see below)	2,185	1,550	2,185	1,550
	112,018	<u>147,875</u>	112,295	147,875

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

17. Accounts payable and provisions (continued)

Movement in provisions during the year was as follows:

	The Company and Grou		
	<u>2020</u>	2019	
	\$'000	\$'000	
At beginning of year	1,550	6,922	
Provisions made during the year	1,078	169	
Provisions utilised during the year	(443)	(5,541)	
At the end of year	<u>2,185</u>	<u>1,550</u>	

18. Related party balances and transactions

(a) The following balances were due from/to related parties:

		Compa	<u>ny</u>	Group	
		<u>2020</u>	2019	<u>2020</u>	2019
		\$'000	\$'000	\$'000	\$'000
(i)	Due from:				
. ,	South Jamaica Power Company Limited	1,455	8,037	1,455	8,037
	South Jamaica Energy Holdings Limited	46,007	46,000	-	=
	Marubeni Caribbean Holding	48	62	48	62
		<u>47,510</u>	<u>54,099</u>	<u>1,503</u>	<u>8,099</u>
(ii)	Due to:				
()	South Jamaica Power Company Limited	25,599	11,612	25,599	11,612
	Caribbean Blue Skies Energy Limited	477	-	-	-
	EWP (Barbados) 1 SRL	2,516	1,568	2,516	1,568
		28,592	13,180	28,115	13,180

These balances are unsecured, interest-free and are payable on demand. No impairment allowance has been recognised in the current year in respect of amounts owed by related companies.

(b) Related party transactions:

(i) The Group has various ongoing transactions with related companies. These include the provision of technical support and related professional services, the acquisition of specialised equipment and spare parts and operation and maintenance support services. These transactions include charges from MaruEnergy JPSCO 1 SRL, EWP (Barbados) 1 SRL and South Jamaica Power Company of approximately \$2.4 million (2019: \$2.4 million) and recharges of approximately \$1 million (2019: \$6.2 million).

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

18. Related party balances and transactions (continued)

- (b) Related party transactions (continued):
 - (ii) The Group entered into a commercial lease agreement for its Head Office land and building situated at 6 Knutsford Boulevard, Kingston 5 with The Jamaica Public Service Company Limited (JPSCO) (Original 1973) Employees' Pension Plan, a related party.
 - (iii) The lease agreement is for an initial lease term of ten (10) years which commenced on January 1, 2013 and is renewable for a further period of five (5) years. Rental payments for the year were \$0.82 million (2019: \$0.82 million).
 - (iv) The Group supplies electricity to related parties including the Government of Jamaica [see note 32 (a)(i)]. Total revenue from the Government for the year 2020 was \$133 million (2019: \$140 million).

The above transactions were executed in the ordinary course of business.

19. <u>Customers' deposits</u>

	The Company	The Company and Group		
	2020 \$'000	2019 \$'000		
Customers' deposits for electricity service (i) Customers' advances for construction (ii)	16,177 12,986	16,907 14,731		
	<u>29,163</u>	<u>31,638</u>		

- (i) In general, the Group requires a deposit from customers before providing service. The deposit is refundable upon termination of service subject to certain conditions. Interest is paid annually to customers and applied to their electricity accounts according to rates prescribed by the OUR [Note 1(b)], which are broadly equivalent to rates applicable to saving deposit accounts.
- (ii) Customer advances for construction relate to non-interest-bearing deposits obtained by the Group in relation to construction projects being undertaken by potential customers. These amounts are refundable subject to certain conditions.

20. <u>Borrowings</u>

		The Compa	ny and Group
		<u>2020</u>	<u>2019</u>
		\$'000	\$'000
(a)	Short-term Loans		
	(i) Citibank	-	6,000
	(ii) Bank of Nova Scotia		8,000
			14,000

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

20. Borrowings (continued)

(b) Long-term Loans

Long-1	term Loans		
			y and Group
		2020	2019
(iii)	Kreditanstalt fur Weideraudfbau of Frankfurt Government of Jamaica (KFW/GOJ), 7% fixed rate, repayable 2030 [€3.9 million (2019: €3.9 million)]	\$'000 4,809	\$'000 4,512
(iv)	International Finance Corporation (IFC) variable rate, repaid December 2020	-	3,325
(v)	Citibank Japan/NEXI variable rate, repaid November 2020	-	7,890
(vi)	Proparco variable rate, repaid November 2020	-	6,689
(vii)	OPEC Fund for International Development variable rate, repaid November 2020	-	2,767
(viii)	Peninsula Corporation 5.25% fixed rate, repayable 2022	10,000	10,000
(ix)	Export Development Canada variable rate, repayable 2020	-	334
(x)	NCB Syndicated J\$2.45B Loan 9.95% fixed rate, repayable 2023	33,891	38,034
(xi)	Citibank/Overseas Private Investment Corporation US\$120M 6.5% variable rate, repayable 2021 & 2026	102,076	82,517
(xii)	Caribbean Development Bank US\$15M variable rate, repayable 2029	22,500	25,000
(xiii)	CIBC FirstCaribbean International Bank US\$ 80.625M fixed rate, repayable 2028		
	Tranche A - US\$50.625M 6% fixed rate	47,288	50,019
	Tranche B - J\$1.370B 7.5% fixed rate	8,937	10,334
	Tranche C – US\$20.0M 5.5% fixed rate	19,444	19,832
(xiv)	Sagicor Investments 9% fixed rate US\$180M JMD portion, repayable 2024	73,885	<u>79,511</u>
(xv)	Sagicor Investments 9% fixed rate US\$180M USD portion, repayable 2024	98,890	98,758
(xvi)	BNS J\$2.362B 5.75% fixed rate, repayable 2027	16,560	-
(xvii)	BNS US\$17.5M 4.75% fixed rate, repayable 2027	17,454	
Total l	ong-term loans	455,734	439,522
Less: (Current portion	(47,469)	(<u>53,470</u>)
Non-c	urrent portion	<u>408,265</u>	<u>386,052</u>

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

20. Borrowings (continued)

(b) Long-term Loans (continued)

- (i) This short-term loan was received from Citibank in the amount of US\$6 million in November 2019. This loan was fully repaid in February 2020.
- (ii) This short term facility was received from the Bank of Nova Scotia in the amount of US\$8.0 million in November 2019. This loan was fully repaid in February 2020.
- (iii) This loan was received from the Government of Jamaica (GOJ), based on a formal on-lending agreement dated January 17, 1996. Under the terms of the original agreement with KFW, the loan is unsecured and repayable commencing in 2010 through 2030. Interest is payable semi-annually in arrears.
- (iv) This loan is unsecured and repayable in eighteen semi-annual instalments of \$1.7 million commencing March 2012. The variable interest rate is based on LIBOR plus 5.50% until 2014 and a spread of 5.25% thereafter. Interest is paid semi-annually commencing March 2011. This loan was fully repaid in September 2020
- (v) This loan is unsecured and is repayable in sixteen semi-annual instalments of \$4 million, which commenced in June 2013. Interest is also paid semi-annually. This loan was fully paid in December 2020.
- (vi) This loan is unsecured and is repayable in eighteen semi-annual instalments of \$3.3 million, which commenced in May 2012. The variable interest rate is based on LIBOR plus 5.50% per annum until 2018 and 5.25% thereafter. This loan was fully repaid in November 2020.
- (vii) This loan is unsecured and is repayable in eighteen semi-annual instalments of \$1.4 million, which commenced in May 2012. The variable interest rate is based on LIBOR plus 5.50% per annum until 2014 and 5.25% thereafter. This loan was fully repaid in November 2020.
- (viii) This loan is unsecured and is repayable by a bullet payment at maturity in January 2022. Interest is paid quarterly at a fixed interest rate of 6%.
- (ix) This loan is unsecured and attracts interest at a rate of 6 month LIBOR plus 1.6%. The utilization of the funds is restricted to capital expenditure on goods and services originating in Canada. The principal amounts were drawn on various dates with interest and principal repayable quarterly for each draw-down. This loan was fully repaid in September 2020.
- (x) This loan is an unsecured Syndicated Jamaican Dollar loan and has a fixed interest rate 5.95% and 5.96%. The funds are to be utilised for refinancing of existing loan, capital expenditure and general corporate purposes. Repayment is in quarterly instalments of J\$212.46 million beginning December 2019 with bullet payment of J\$1.274 billion at maturity. The amount due is carried net of debt issuance costs of \$0.36 million (2019: \$0.42 million).
- (xi) This loan is unsecured and is in two tranches \$100 million from OPIC and \$20 million from Citibank. The funds are to be utilised for capital expenditure.

Notes to the Financial Statements (Continued)

<u>December 31, 2020</u>

(Expressed in United States Dollars)

20. Borrowings (continued)

(b) Long-term Loans (continued)

(xi) (Continued)

The OPIC tranche has a variable interest rate of 3 month LIBOR plus 5.4% and matures on December 15, 2026. The Citibank tranche has a variable rate of 3 month LIBOR plus 4.4% and matures on December 15, 2021. Repayment is in quarterly instalments beginning March 2020. The amount due is carried net of debt issuance cost of \$1.66 million (2019: \$2.48 million).

- (xii) This loan is unsecured and has a variable rate calculated using a spread of 1.24% over the weighted cost of borrowings for the previous three-month period. The utilisation of the funds is restricted to Street Lighting Retrofitting Project. There is a two-year moratorium on the principal beginning January 2020, with interest payment quarterly. Repayment will be in forty (40) equal instalments of \$0.625 million.
- (xiii) This loan is unsecured and is in three tranches US\$50.625 million (Tranche A) with a fixed rate of 6% for the first five years and J\$1.370 billion (US\$10 million equivalent) (Tranche B) with a fixed rate of 7.5% for the first five years and US\$20 million with a fixed rate of 5.5% (Tranche C). Thereafter, interest is paid at a variable rate of 3-month LIBOR plus 3.5% on Tranche A and WATBY plus 4.50% on Tranche B and 3-month LIBOR plus 2.8% on Tranche C. Principal is repaid in quarterly instalments of US\$2.24 million and J\$38.05 million respectively commencing January 2020. Interest is paid quarterly. The amount due is carried net of debt issuance costs, in the amount of \$0.67 million. (2019: \$0.77 million).
- (xiv) Sagicor US\$180 million (JMD portion J\$10.68 billion) This loan is unsecured and has a fixed rate of 8.4% with a 5-year moratorium on the principal. The funds were utilised for liquidating and refinancing of existing debt. Quarterly principal repayment of J\$267 million will begin in May 2024 with maturity in February 2034. The amount due is carried net of debt issuance cost \$0.98 million. (2019: \$1.05 million)
- (xv) Sagicor US\$180 million (USD portion US \$100 million) This loan is unsecured and has a fixed rate of 7.35% with a 5-year moratorium on the principal. The funds were utilised for liquidating and refinancing of existing debt. Quarterly principal repayment of US\$5 million will begin in May 2024 with maturity in February 2029. The amount due is carried net of debt issuance cost \$1.11 million. (2019: \$1.24 million).
- (xvi) This loan is unsecured and has a fixed rate of 4.75%. The funds were utilised for general corporate purposes. There is a six-month moratorium with semi-annual principal repayment of US\$875k to begin January 2021 and mature in July 2027. The amount carried is net of debt issuance cost \$0.05 million.
- (xvii) This loan is unsecured and has a fixed rate of 5.75%. The funds were utilised for general corporate purposes. There is a six-month moratorium with semi-annual principal repayment of JS\$118.125 million to begin January 2021 and mature in July 2027.

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

21. Preference shares

This comprises cumulative preference shares as follows:

	The Compa	The Company and Group The		ny and
Group				
	Number	of shares		
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	'000	'000	\$'000	\$'000
7% Class B shares	420	420	38	38
5% Class C shares	66	66	6	6
5% Class D shares	680	680	61	61
6% Class E shares	300	300	27	27
9.5% Class F shares	2,456	2,456	<u>24,556</u>	<u>24,556</u>
			<u>24,688</u>	<u>24,688</u>

The preference shares listed as Classes B, C, D and E are cumulative non-voting and are preferred only in respect of return of capital and any dividends in arrears on a winding up. Dividends on these shares are payable quarterly at fixed rates per annum in Jamaica dollars.

Class F preference shares are listed on the Jamaica Stock Exchange and are non-redeemable. The significant terms and conditions of these shares are as follows:

- (i) Priority of payment to receive all dividends over any form of capital distributions;
- (ii) Full voting rights on winding up;
- (iii) Ranking in priority to ordinary shares and stock units in issue (but behind preference shares listed as classes B, C, D and E) in the event of a winding up; and
- (iv) Dividends are payable quarterly at fixed rates per annum in Jamaica dollars indexed to the United States dollar.

Preference shares have been classified in these financial statements as financial liabilities.

Notes to the Financial Statements (Continued) December 31, 2020

(Expressed in United States Dollars)

22. <u>Deferred taxation</u>

Deferred taxation relates to:

Deferred taxation relates to.			The	Company and	Group		
	Balance at December 31 2018 \$'000	Recognised in profit or loss \$'000 [Note 27(a)]	Recognised in other comprehensive income	Balance at December 31 2019 \$'000	Recognised in profit or loss \$'000 [Note 27(a)]	Recognised in other comprehensive income	Balance at December 31, 2020
		(Restated*)	\$'000	(Restated*)	. (/]	\$'000	\$'000
Employee benefits, net Unrealised foreign	(12,886)	(944)	(3,663)	(17,493)	(1,560)	4,340	(14,713)
exchange gains Property, plant &	(4,232)	1,286	-	(2,946)	685	-	(2,261)
equipment	(35,585)	(2,495)	-	(38,080)	(4,272)	-	(42,352)
Right-of-use assets	_	(194,706)	-	(194,706)	11,058	-	(183,648)
Lease obligations	-	196,318	-	196,318	(5,965)	-	190,353
Cumulative tax losses	1,210	(1,210)	-	-	-	-	-
Accounts payable	6,858	187	-	7,045	6,444	-	13,489
Other	<u>1,967</u>	<u>537</u>		2,504	4,209		6,713
	(<u>42,668</u>)	(<u>1,027</u>)	(<u>3,663</u>)	(<u>47,358</u>)	<u>10,599</u>	<u>4,340</u>	(<u>32,419</u>)

^{*}See note 34

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

23. <u>Decommissioning provision</u>

	The Company and Gro	
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Decommissioning obligation at the beginning of the year	10,041	9,629
Additional provision recognised	16,569	-
Unwinding of discount (included in finance costs)	430	412
Provision utilized during the year	(<u>30</u>)	
	<u>27,010</u>	<u>10,041</u>

The Group estimates the total undiscounted amount of cash flows required to settle its decommissioning obligations is approximately \$27 million, which will be incurred between 2021 and 2024.

24. Operating revenue

The Group's revenue arises from the supply of electricity services in accordance with the Licence [Notes 1(a) and 1(b)] and the provision of operation and maintenance services to other parties.

25. Expenses

(a) Cost of sales

The Compan	The Company and Group		
<u>2020</u>	<u>2019</u>		
\$'000	\$'000		
(406,047)	(453,928)		
(116,388)	(119,959)		
$(\underline{2,653})$	(<u>1,061</u>)		
(<u>525,088</u>)	(<u>574,948</u>)		
	2020 \$'000 (406,047) (116,388) (_2,653)		

(b) Operating expenses

	The Company		
	<u>2020</u>	<u>2019</u>	
	\$'000	\$'000	
Depreciation and amortisation	(114,109)	(93,711)	
Staff cost – Other employees' costs	(54,308)	(62,756)	
Staff cost – Key management	(1,507)	(1,479)	
Directors' fees and emoluments	(51)	(45)	
Repairs and maintenance	(7,211)	(11,730)	
Selling expense (advertising and marketing)	(451)	(454)	
Audit fees	(172)	(178)	
General expenses	(<u>50,904</u>)	(<u>46,731</u>)	
	(<u>228,713</u>)	(<u>217,084</u>)	

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

25. Expenses (continued)

(b)	Operating expenses	Tri (3
			Group
		<u>2020</u>	<u>2019</u>
		\$'000	\$'000
	Depreciation and amortisation	(114,114)	(93,711)
	Staff cost – Other employees' costs	(57,081)	(62,756)
	Staff cost – Key management	(1,507)	(1,479)
	Directors' fees and emoluments	(51)	(45)
	Repairs and maintenance	(7,211)	(11,730)
	Selling expense (advertising and marketing)	(451)	(454)
	Audit fees	(172)	(178)
	General expenses	(53,188)	(46,731)
		(<u>233,775</u>)	(<u>217,084</u>)
(c)	Net finance costs		
(-)	1.00 2	The Co	ompany_
		2020	2019
		\$'000	\$'000
		Ψ 000	Ψ 000
	Foreign exchange (losses)/gains, net	(_7,335)	(<u>8,700</u>)
	Other finance costs:		
	Short-term loans	(51)	(789)
	Long-term loans	(31,691)	(32,153)
	Leases	(42,648)	(10,453)
	Customer deposits	(509)	(400)
	Bank overdraft and other	(474)	(873)
	Preference dividends	(2,340)	(2,334)
	Debt issuance costs and expenses	(1,527)	(4,043)
	Other debt expenses	(733)	(3,965)
		(<u>79,973</u>)	(<u>55,010</u>)
	Finance income:	((
	Interest income	5,329	5,638
	Interest capitalised during construction [Note 5(c)]	1,668	2,499
	1 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6,997	8,137
		(<u>80,310</u>)	(<u>55,573</u>)

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

25. Expenses (continued)

(c) Net finance costs

Net illiance costs			
	The Group		
	2020	2019	
	\$'000	\$'000	
Foreign exchange (losses)/ gains, net	(<u>7,335</u>)	(<u>8,700</u>)	
Other finance costs:			
Short-term loans	(51)	(789)	
Long-term loans	(31,691)	(32,153)	
Leases	(42,649)	(10,453)	
Customer deposits	(509)	(400)	
Bank overdraft and other	(474)	(873)	
Preference dividends	(2,340)	(2,334)	
Debt issuance costs and expenses	(1,527)	(4,043)	
Other debt expenses	((3,965)	
	(<u>79,973</u>)	(<u>55,010</u>)	
Finance income:			
Interest income	5,329	5,638	
Interest capitalised during construction [Note 5(c)]	1,668	2,499	
	6,997	8,137	
	(<u>80,311</u>)	(<u>55,573</u>)	

Interest income arises materially from treasury transactions entered into in the ordinary course of business.

26. Other income and expenses

(a) Other income comprises:

	The Company	y and Group
	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
Rental income	101	228
Credit balances and other deposits written off	80	341
Miscellaneous proceeds from scrap sales		
and other settlements	<u>4,559</u>	<u>2,884</u>
	<u>4,740</u>	<u>3,453</u>

Notes to the Financial Statements (Continued) <u>December 31, 2020</u>

(Expressed in United States Dollars)

26. Other income and expenses (continued)

(b) Other expenses comprise:

	The Company and Group		
	<u>2020</u>	<u>2019</u>	
	\$'000	\$'000	
Miscellaneous expenses	(762)	-	
Restructuring costs	(5,900)	(4,034)	
Inventory and other costs written off	(1,997)	(762)	
Loss on disposal of property, plant and equipment	(<u>131</u>)		
	(<u>8,790</u>)	(<u>4,796</u>)	

27. <u>Taxation</u>

(a) Taxation is computed at 331/3% of the Group's results for the year, adjusted for tax purposes and comprises:

	Company		G ₁	Group	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	2019	
	\$'000	\$'000	\$'000	\$'000	
		(Restated	*)	(Restated*)	
Current tax expense:					
Current income tax expense	14,957	6,392	15,143	6,392	
Deferred tax:					
Origination and reversal of temporary					
differences (Note 22)	(<u>10,599</u>)	1,027	(<u>10,599</u>)	1,027	
Taxation expense	4,358	<u>7,419</u>	4,544	<u>7,419</u>	

(b) Reconciliation of tax expense:

Tree of the tree o					
	Company		Gı	Group	
	<u>2020</u>	2019	<u>2020</u>	2019	
	\$'000	\$'000	\$'000	\$'000	
		(Restated*)	(Restated*)	
Profit before taxation	26,751	<u>26,698</u>	<u>35,657</u>	<u>49,596</u>	
Computed "expected" tax at 331/3%	8,917	8,899	11,886	16,532	
Tax effect of differences between profit for					
financial statements and tax reporting					
purposes in respect of:					
Investment allowances	(4,245)	(6,783)	(4,245)	(6,783)	
Loan fees disallowed	571	2,579	571	2,579	
Share of results of interest in					
Equity-accounted investee	-	-	(2,720)	(7,633)	
Other	(885)	2,724	(948)	2,724	
Taxation expense	4,358	7,419	4,544	7,419	

^{*} See note 34

Notes to the Financial Statements (Continued)

December 31, 2020

(Expressed in United States Dollars)

28. Earnings per share (EPS)

Basic EPS is calculated by dividing the profit for the year attributable to ordinary equity holders of the Group by the weighted average number of ordinary shares outstanding during the year.

	C	Company		Group	
	2020 \$'000	2019 \$'000	\$'000	2019 \$'000	
	,	(Restated*)	•	(Restated*)	
Profit for the year	22,393	19,279	31,113	42,177	
Number of shares (shown in thousands - Note 15)	21,828,195	<u>21,828,195</u>	<u>21,828,195</u>	<u>21,828,195</u>	
Earnings per share/stock unit	<u>0.10¢</u>	0.09¢	0.14¢	<u>0.19¢</u>	

29. Dividends

- a) The Board of Directors approved the payment of a final dividend of 0.00045812¢ (2019: 0.00045812¢) per share on the ordinary shares of the Company amounting to \$10 million (2019: \$10 million) for the year.
- b) Dividends on cumulative preference shares accrued at December 31, 2020 amounted to \$0.6 million (2019: \$0.6 million) [see note 17].

30. Commitments

(a) Capital:

At December 31, 2020, commitments for capital expenditure, for which no provision has been made in these financial statements, amounted to approximately \$5.2 million (2019: \$2.6 million).

31. Contingent liabilities and asset

As at December 31 2020, the Group is subject to various lawsuits in the normal course of business. The outcome of these lawsuits cannot be determined with certainty. However, in the opinion of management and its legal counsel, where it is more likely than not that an outflow of resources by the Group will occur and the amount can be determined, a provision is made.

As at December 31, 2020, provisions of \$2.2 million (2019: \$1.5 million) pursuant to pending legal actions, were made in the financial statements (Note 17).

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments

(a) Financial risk management:

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risks

This note presents information about the Group's exposure to each of the above risks arising in the ordinary course of the Group's business, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

The Board of Directors, in managing the business of the Group, oversees the Group's risk management framework. Key management has responsibility for monitoring the Group's risk management policies in their specified areas and report quarterly to the Board of Directors on their activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risk and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions. The Group, through training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Group's directors have monitoring oversight of the risk management policies and are assisted in these functions by the Group's internal audit department. The internal audit department undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Board of Directors.

(i) Credit risk:

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's trade receivables, which is stated net of an allowance for impairment losses.

As part of its management of credit risk, the Group requires account deposits from certain customers. Additionally, management has processes in place for the prompt disconnection of services to, and recovery of amounts owed by defaulting customers.

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

- (a) Financial risk management (continued):
 - (i) Credit risk (continued):

Trade Receivables

The aged receivable balances are regularly monitored. Allowances are determined upon origination of the trade accounts receivable based on a model that calculates the expected credit loss ("ECL") of the trade accounts receivable and are recognised over their term.

Expected credit loss assessment for trade receivables as at 31 December 2020

The Group estimates expected credit losses ("ECL") on trade receivables using a provision matrix based on historical credit loss experience as well as the credit risk and expected developments for each group of customers. The following table provides information about the ECL's for trade receivables.

	The Company and Group					
	2020					
	Weighted	Weighted Gross Impairment				
	average	carrying	loss	Credit		
Age buckets	loss rate	amount	allowance	impaired		
		\$'000	\$'000			
1 - 30 days	4.073%	65,529	2,669	No		
-			,			
31-60 days	4.846%	6,995	339	No		
61-90 days	18.919%	3,478	658	No		
Over 90 days	61.296%	99,959	61,272	Yes		
		<u>175,961</u>	<u>64,938</u>			

	T	The Company and Group				
		2019				
	Weighted average	Gross carrying	Impairment loss	Credit		
Age buckets	loss rate	<u>amount</u> \$'000	allowance \$'000	impaired		
1 - 30 days	3.825%	78,510	3,003	No		
31-60 days	4.006%	8,362	335	No		
61-90 days	14.435%	4,773	689	No		
Over 90 days	67.232%	74,886	50,348	Yes		
		<u>166,531</u>	<u>54,375</u>			

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(a) Financial risk management (continued):

(i) Credit risk (continued):

The Group considers concentrations of risk by reference to the amount of exposure it has to individual customers, including their related parties. At December 31, 2020, the Group had significant concentrations of credit risk in respect of amounts receivable from the Government of Jamaica and its affiliates, in respect of electricity charges, aggregating \$23.8 million (2019: \$19.2 million).

Restricted cash, cash and cash equivalents

Cash and short term deposit balances are managed by the Group's treasury department and amounts are held with reputable banks and financial institutions with high credit rate and considered to have minimal risk of default.

Maximum exposure to credit risk

Impairment on restricted cash, cash and cash equivalents have been measured at 12 months expected loss basis and reflects the short maturities of the exposures. The company considered that cash and cash equivalents have low credit risk. No impairment allowances were recognised on initial adoption of IFRS 9 and there has been no change during the period.

(ii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value.

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed credit facilities.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to its reputation.

Key management of the Group aims at maintaining flexibility in funding by keeping lines of funding available as well as by acquiring and maintaining prudent cash resources in appropriate currencies.

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(a) Financial risk management (continued):

(ii) Liquidity risk (continued):

For example, the Group's treasury department receives and monitors information from other departments regarding the liquidity profile of their financial assets and liabilities and maintains a portfolio of short-term liquid assets and loans to ensure that sufficient liquidity is maintained within the Group as a whole. As at December 31, 2020, the Group had unutilised lines of credit aggregating \$45.3 million (2019: \$68.2 million).

An analysis of the contractual maturities of the Group's financial liabilities is presented below. The analysis is provided by estimating the timing of payment of the amounts recognised in the statement of financial position.

		The Company					
		Con	tractual ur	ndiscounted	d cash flow	s	
	Carrying amount \$'000	Total cash outflow \$'000	Less than 1 year \$'000	1-2 <u>years</u> \$'000	3-5 <u>years</u> \$'000	6-10 <u>years</u> \$'000	More than 10 years \$'000
December 31, 2020							
Accounts payable* Long-term loans Lease obligations Due to related parties Customer deposits	109,833 455,734 571,061 28,592 29,163	109,833 622,266 986,619 28,592 29,163	109,833 82,244 77,981 28,592	104,734 76,409	114,758 216,436	259,849 289,908 - 12,986	60,680 325,885 - 16,177
Total financial liabilities	1,194,383	<u>1,776,473</u>	<u>298,650</u>	<u>181,143</u>	<u>331,194</u>	562,743	<u>402,742</u>
	The Company						
		Con	tractual ui	ndiscounte	d cash flow	/S	
	Carrying amount	Total cash <u>outflow</u>	Less than 1 year	1-2 years	3-5 years	6-10 years10	More than years
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
December 31, 2019							
Accounts payable* Short-term loan Long-term loans	146,325 14,000 439,522	146,325 14,067 698,240	146,325 14,067 113,403	- - 74,357	- 122,336	- 240,157	- - 147,987
Lease obligations Due to related parties Customer deposits	588,955 13,180 31,638	1,058,189 13,180 31,638	76,533 13,180	75,803	222,660	302,371 - 6,476	380,802 - 25,162

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(a) Financial risk management (continued):

(ii) Liquidity risk (continued):

	The Group						
		Co	ntractual u	ındiscount	ed cash flo	ws	
		Total	Less				More
	Carrying		than	1-2	3-5	6-10	than
	amount	outflow	1 year	years	years	years	10 years
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
December 31, 2020							
Accounts payable*	110,110	110,110	110,110	-	-	-	-
Long-term loans	455,734	622,266	82,244	104,734	114,758	259,849	60,680
Lease obligations	571,073	986,633	77,987	76,416	216,436	289,908	325,886
Due to related parties	28,115	28,115	28,115	-	-	-	-
Customer deposits	29,163	29,163				12,986	16,177
Total financial liabilities	1,194,195	1,776,287	<u>298,456</u>	<u>181,150</u>	<u>331,194</u>	<u>562,743</u>	<u>402,743</u>
				The Grou	ıp		
		Co	ntractual i	ındiscount	ed cash flo	ws	
		Total	Less		ou oudii iio	,,,,	More
	Carrying	cash	than	1-2	3-5	6-10	than
	amount	outflow	1 year	years	years	years	10 years
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
December 31, 2019							
Accounts payable*	146,325	146,325	146,325	_	_	_	_
Short-term loan	14,000	14,067	14,067	_	_	-	_
Long-term loans	439,522	698,240	113,403	74,357	122,336	240,157	147,987
Lease obligations	588,955	1,058,189	76,533	75,803	222,660	302,371	380,802
Due to related parties	13,180	13,180	13,180	-	-	-	-
Customer deposits	31,638	31,638				6,476	25,162
Total financial liabilities	1,233,620	<u>1,961,639</u>	<u>363,508</u>	<u>150,160</u>	<u>344,996</u>	<u>549,004</u>	<u>553,951</u>

^{*}Excludes provisions

The preference shares have no specific maturity dates.

(iii) Market risk:

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and equity prices will affect the value of the Group's assets, the amount of its liabilities and/or the Group's income. Market risk arises in the Group due to fluctuations in the value of assets and liabilities.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(a) Financial risk management (continued):

(iii) Market risk (continued):

The nature of the Group's exposures to market risks and its objectives, policies and processes for managing these risks have not changed significantly over the prior year.

For each of the major components of market risk, the Group has policies and procedures in place which detail how each risk is managed and monitored. The management of each of these major components of market risk and the exposure of the Group at the reporting date to each major risk are addressed below.

At December 31, 2020, the Group had no exposure to market risk relating to changes in equity prices.

• *Interest rate risk:*

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Group contracts financial liabilities at fixed or floating interest rates. These primarily relate to loans, customer deposits, certain trade payables and bank overdrafts.

The maturity profiles and interest rates of the Group's borrowings are disclosed in Note 20, and the details of customer deposits in Note 19.

Interest bearing financial assets relate to cash and cash equivalents.

At December 31, 2020, the interest profile of the Group's interest-bearing financial instruments was:

	The Company and Group		
	Carrying amount		
	<u>2020</u>	2019	
	\$'000	\$'000	
Total debt			
Fixed rate instruments:			
Financial assets	48,618	44,739	
Financial liabilities	(<u>355,847</u>)	(<u>349,688</u>)	
Variable rate instruments:			
Financial liabilities	$(\underline{140,753})$	(<u>145,431</u>)	

Fair value sensitivity analysis for fixed rate instruments:

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect the statement of profit or loss.

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

- (a) Financial risk management (continued):
 - (iii) Market risk (continued)
 - *Interest rate risk (continued):*

Cash flow sensitivity analysis for variable rate instruments:

A change of 100 (2019: 100/100) basis points in interest rates at the reporting date would have increased/decreased equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

The Company and Group

	Effect on profit or loss				
	2020		20	19	
	100bp	100bp	100bp	100bp	
	increase	decrease	increase	decrease	
	\$'000	\$'000	\$'000	\$'000	
Cash flow sensitivity (net)	(<u>1,408</u>)	<u>1,408</u>	(<u>1,454</u>)	<u>1,454</u>	

• Foreign currency risk:

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group incurs foreign currency risk primarily on the settlement of accounts receivable, accounts payable and borrowings that are denominated in a currency other than the United States dollar. The currencies giving rise to significant foreign currency risk are the Jamaica dollar (J\$) and Euro (€).

The Group manages foreign exchange exposure by maintaining adequate liquid resources in appropriate currencies and by managing the timing of payments on foreign currency liabilities.

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

- (a) Financial risk management (continued):
 - (iii) Market risk (continued)
 - Foreign currency risk (continued):

The table below shows the Group's foreign currency exposure, at the reporting date:

		The Con	npany		
	2020				
	J\$	€	£	US\$ equivalent	
	\$'000	\$'000	\$'000	\$'000	
Cash and cash					
equivalents	6,060,153	-	-	42,483	
Trade and other					
receivables	20,233,207	-	-	141,839	
Accounts payable	(6,947,747)	(5,057)	(1)	(54,972)	
Long-term loans	(19,221,957)	(3,879)	-	(139,558)	
Customer deposits	(<u>4,160,021</u>)		<u>-</u>	(<u>29,163</u>)	
	(<u>4,036,365</u>)	(<u>8,936</u>)	(_1)	(<u>39,371</u>)	

		The Con	npany			
	2019					
	J\$	€	£	US\$ equivalent		
	\$'000	\$'000	\$'000	\$'000		
Cash and cash						
equivalents	3,266,666	-	-	24,611		
Trade and other						
receivables	20,799,495	-	-	156,703		
Accounts payable	(7,423,338)	(4,822)	(10)	(60,234)		
Long-term loans	(17,147,984)	(3,879)	_	(132,223)		
Customer deposits	(<u>4,194,264</u>)	<u> </u>	<u>-</u>	(31,368)		
	(<u>4,699,425</u>)	(<u>8,701</u>)	(<u>10</u>)	(<u>42,511)</u>		

24,611

156,703

(60,234)

(132,223)

(31,368)

(42,511)

JAMAICA PUBLIC SERVICE COMPANY LIMITED

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

- Financial risk management (continued): (a)
 - (iii) Market risk (continued)

Cash and cash equivalents

Trade and other receivables

Accounts payable

Customer deposits

Long-term loans

Foreign currency risk (continued):

		The Gi	oup	
		202	20	
	J\$	€	£	US\$ equivalent
	\$'000	\$'000	\$'000	\$'000
Cash and cash				
equivalents	6,060,153	-	-	42,483
Trade and other				
receivables	20,234,348	-	-	141,847
Accounts payable	6,974,280	(5,057)	(1)	(55,161)
Long-term loans	(19,221,957)	(3,879)	-	(317,519)
Customer deposits	(<u>4,160,021</u>)			(<u>29,163</u>)
	(<u>4,061,757</u>)	(<u>8,936</u>)	(<u>1</u>)	(<u>39,552</u>)
		The Gr	oup	
		20	-	
	J\$	€	£	US\$
	\$'000	\$'000	\$'000	equivalent \$'000

3,266,666

20,799,495

(7,423,338)

(17,147,984)

(4,194,264)

(4,699,425)

(4,822)

(3,879)

(8,701)

(10)

<u>(10)</u>

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

- (a) Financial risk management (continued):
 - (iii) Market risk (continued)
 - Foreign currency risk (continued):

Sensitivity analysis:

A 6% (2019: 6%) strengthening of the United States dollar against the Jamaica dollar, Euro and the GBP would have increased/(decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	-	The Company and Group				
		2020		2019		
	Equity \$'000	Profit/(loss) \$'000	Equity \$'000	Profit/(loss) \$'000		
J\$ Euro (€) GBP (£)	1,956 627 	1,956 627 	(1,631) 607 <u>1</u>	(1,631) 607 1		
Total	<u>2,583</u>	<u>2,583</u>	(<u>1,023</u>)	(<u>1,023</u>)		

A 2% (2019: 4%) weakening of the United States dollar against the Jamaica dollar, Euro and the GBP, respectively, at year end would have the opposite effect, on the basis that all other variables remain constant.

		The Company and Group				
	2020)	20)19		
	<u>Equity</u> \$'000	<u>Profit</u> \$'000	<u>Equity</u> \$'000	<u>Profit</u> \$'000		
J\$ Euro (€) GBP (£)	(705) (226)	(705) (226)	1,087 405 (<u>1</u>)	1,087 405 (<u>1</u>)		
Total	(<u>931</u>)	(<u>931</u>)	<u>1,491</u>	<u>1,491</u>		

(b) Operational risk:

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes including regulatory risk, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior.

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(b) Operational risk (continued):

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to its reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within the Group.

(c) Capital risk management:

Capital risk is the risk that the Group fails to comply with mandated regulatory requirements, resulting in a breach of its operating Licence and the possible adverse effects on its tariff structure in accordance with its Licence [Note 1(b)]. The Group's objectives when managing capital, which is a broader concept than the 'equity' on the face of the statement of financial position, are:

- To comply with the operational requirements set by the regulators;
- To safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders;
- To maintain creditor and market confidence by complying with any loan covenants;
 and
- To maintain a strong capital base to support the development of its business.

The Group monitors capital using a gearing ratio, which is debt as a proportion of total capital. The Group aims to maintain a gearing ratio in the range of fifty percent (50%) to sixty percent (60%). For purposes of calculating this ratio liabilities associated with leases are excluded from total debt.

There were no changes in the Group's approach to capital management during the year.

	<u>2020</u>	<u>2019</u>
	\$'000	\$'000
		(Restated*)
Bank overdraft	-	2,021
Short term loans	-	14,000
Long term loans	455,734	439,522
Preference shares	24,688	24,688
Total debt	480,422	480,231
Share capital	261,786	261,786
Capital reserve	19,288	4,760
Capital redemption reserve	3,000	3,000
Retained earnings	<u>222,703</u>	<u>210,269</u>
Total equity	<u>506,777</u>	<u>479,815</u>
Capital and debt	<u>987,199</u>	<u>960,046</u>
Gearing ratio	<u>49%</u>	50%

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(d) Fair value disclosure:

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value of financial instruments that are actively traded in organised financial markets is determined by reference to quoted market bid prices at the close of business on the reporting date.

For financial instruments where there is no active market, fair value is determined using valuation techniques. Such techniques include using recent arm's length market transactions, reference to the current market value of another instrument which is substantially the same, discounted cash flow analysis or other valuation models. Management assessed that the carrying amounts of cash and cash equivalents, accounts receivable, related party balances, bank overdraft, accounts payable and short-term loan approximate their fair values largely due to the short-term maturities of these instruments. Additionally, the cost of all monetary assets and liabilities has been appropriately adjusted to reflect estimated losses on realisation or discounts on settlement.

The fair value of customer deposits and refundable customer advances cannot practically be determined, as payment dates and amounts are not determinable.

Other investment instruments are valued using the following techniques:

- Obtain bid yield from yield curve provided by a recognised pricing source (which uses market-supplied indicative bids).
- Using this yield, determine price using accepted formula.
- Apply price to estimate fair value.

Set out below is a comparison of the carrying amounts and fair value of the Group's financial instruments, other than those with carrying amounts that are reasonable approximations of fair values:

		The Company and Group			
	20	2020		9	
	Carrying amount \$'000	Fair <u>value</u> \$'000	Carrying amount \$'000	Fair value \$'000	
Financial liabilities: Preference shares	24,688	29,647	24,688	24,122	
Long term loans	<u>455,734</u>	<u>568,399</u>	<u>439,522</u>	<u>561,831</u>	

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

32. Financial instruments (continued)

(d) Fair value disclosure (continued):

The following table provides the fair value measurement hierarchy of the Group's liabilities.

	The Company and Group		
	2020		
	Level 1 \$'000	Level 2 \$'000	Total
Liabilities for which fair values are disclosed:			
Preference shares Long term loans	(29,647)	(<u>568,399</u>)	(29,647) (<u>568,399</u>)
	(<u>29,647</u>)	(<u>568,399</u>)	(<u>598,046</u>)
	The	e Company and	Group
		2019	
	Level 1 \$'000	Level 2 \$'000	Total
Liabilities for which fair values are disclosed:			
Preference shares Long term loans	(24,122)	- (<u>561,831</u>)	(24,122) (<u>561,831</u>)
	(<u>24,122</u>)	(<u>561,831</u>)	(<u>585,953</u>)

33. Impact of Covid 19

On March 11, 2020, the World Health Organization declared the Coronavirus (COVID-19) a global pandemic. The spread of COVID-19 has caused significant volatility in Jamaica as well as the global community. As a result, the Group has seen an impact, in varying degrees, on its business activities due to supply chain disruption, unavailability of personnel, declines in sales, operating cash flows and the collection of outstanding receivables.

Due to these disruptions, the Group has prepared an assessment of its revised operating and cash flow forecasts for calendar year 2021 using various scenarios, including a conservative analysis, and has concluded that it has sufficient equity and liquidity to meet obligations as they become due, under these scenarios. Additional measures have been taken (when necessary) regarding the curtailment of capital investments and the suspension of activities not focused on the administration of basic operations.

Notes to the Financial Statements (continued) December 31, 2020

(Expressed in United States Dollars)

33. Impact of Covid 19 (continued)

In light of the heightened concerns and in accordance with the directives of the Government of Jamaica, the Group has activated measures to minimize the potential exposure to employees, contractors and customers, whilst ensuring that any disruption to the business is kept at a minimum. The Group adopted a variety of new protocols at all its locations which are designed to reinforce safe behaviours and prevent the spread of COVID-19 including measures such as work from home, protocols for administrative and customer facing personnel, the provision of hand sanitizers, face masks and other materials supplied to all our facilities and compliance with the social/physical distancing rules mandated by the Government.

Management continues to review the effect of developments arising from the pandemic on the risks faced by the Group and believes that the Group is in a sufficiently strong position to deal with the possible economic downturn.

34. Prior year adjustments

(a) Deferred taxation

During 2020, the Group discovered that its deferred income tax charges were understated by \$3,864,000 in its financial statements for the prior year ended 31 December 2019. The understatement was as a result of the non-recognition of temporary difference on decommissioning costs, understatement of temporary differences on unrealised foreign exchange gains on various assets and liabilities and understatement of temporary differences on Property, plant and equipment. This error has been corrected by restating each of the affected financial statement line items for the prior period.

For the prior period, this has resulted in an increase in the taxation charge to \$7,419,000 and an increase in deferred tax liabilities to \$47,358,000 for the Company and the Group. These adjustments have also resulted in Earnings per share for the prior year being restated to \$0.0009 for the Company and \$0.0019 for the Group..

There has been no impact on the total operating, investing or financing cash flows for the year ended 31 December 2019.

(b) Leases

During the year it was clarified that an arrangement with an Independent Power Producer contained a lease which commenced in late December 2019. This adjustment has been reflected by restating the affected financial statement line items for 2019, having determined that there was no impact for 2018. There was no impact on profit or loss and on the total operating, investing or financing cash flows for the December 31, 2019.

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

34. Prior year adjustments (continued)

The table below summarises the impact on the company and group's financial statements:

Statement of financial position

	The Company			
		2019		
	As previously Reported \$'000	Adjustments \$'000	As restated \$'000	
Total Assets	<u>1,332,640</u>	<u>452,329</u>	1,784,969	
Non-Current assets	998,956	452,329	1,451,285	
Right of use assets	131,789	452,329	584,118	
Shareholders' equity	<u>461,552</u>	(<u>3,864</u>)	457,688	
Retained earnings	192,006	(3,864)	188,142	
Total liabilities	<u>871,088</u>	<u>456,193</u>	<u>1,327,281</u>	
Current liabilities	241,944	11,243	253,187	
Lease liabilities	11,398	11,243	22,641	
Non-current liabilities	629,144	<u>444,950</u>	1,074,094	
Lease liabilities	125,228	441,086	566,314	
Deferred taxation	43,494	3,864	47,358	
Total shareholder's equity and liabilities	<u>1,332,640</u>	<u>452,329</u>	<u>1,784,969</u>	

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

34. Prior year adjustments (continued)

The table below summarises the impact on the company and group's financial statements:

Statement of Profit or Loss and Other Comprehensive Income

	The Company			
		2019		
	As previously Reported \$'000	Adjustments \$'000	As restated \$'000	
Profit before tax Taxation	26,698 (<u>3,555</u>)	<u>(3,864)</u>	26,698 (<u>7,419</u>)	
Profit for the year	23,143	(<u>3,864</u>)	19,279	
Total comprehensive income attributable to shareholders Earnings per share	30,468 0.10 ¢	(_3,864)	26,604 0.09 ¢	
	-	The Group		
		2019		
	As previously Reported \$'000	Adjustments \$'000	As restated \$'000	
Total Assets	<u>1,354,767</u>	<u>452,329</u>	<u>1,807,096</u>	
Non-Current assets	1,067,083	452,329	1,519,412	
Right of use assets	131,789	452,329	584,118	
Shareholders' equity	483,679	(<u>3,864</u>)	479,815	
Retained earnings	214,133	(3,864)	210,269	
Total liabilities	871,088	<u>456,193</u>	1,327,281	
Current liabilities	241,944	11,243	253,187	
Lease liabilities	11,398	11,243	22,641	
Non-current liabilities	629,144	<u>444,950</u>	1,074,094	
Lease liabilities	125,228	441,086	566,314	
Deferred taxation	43,494	3,864	47,358	
Total shareholder's equity and liabilities	<u>1,354,767</u>	452,329	<u>1,807,096</u>	

Notes to the Financial Statements (continued)

December 31, 2020

(Expressed in United States Dollars)

34. Prior year adjustments (continued)

Statement of Profit or Loss and Other Comprehensive Income (continued)

		The Group		
		2019		
	As previously Reported \$'000	Adjustments \$'000	As restated \$'000	
Profit before tax Taxation	49,596 (<u>3,555</u>)	- (<u>3,864</u>)	49,596 (<u>7,419</u>)	
Profit for the year	46,041	(<u>3,864</u>)	42,177	
Total comprehensive income attributable to shareholders Earnings per share	53,366 0.21 ¢	(_3,864)	49,502 0.19 ¢	