Carreras Group Ltd.

Directors' Report

To the Fortieth Annual General Meeting to be held in Ballroom #1, Hilton Kingston Hotel, 77 Knutsford Boulevard, Kingston 5, on September 23, 2002, commencing at 2:00 p.m.

Financial Results

The Directors are pleased to submit their report and audited accounts of the Group and the company for the financial year ended March 31, 2002, as set out. The following are selected highlights:

	12 Months	12 months
	ended	ended
	March 31, 2002	March 31, 2001
	<pre>\$ Millions</pre>	<pre>\$ Millions</pre>
Profit before income taxation amount to:	3,106.4	3,775.4
After charging:		
Directors' emoluments	51.8	43.6
Auditors' remuneration	4.4	4.5
Less: income tax	(748.2)	(911.9)
	2,358.2	2,863.5
Minority interests	(3.0)	(3.3)
Net profit for the year attributable	<u> </u>	
to stockholders	2,355.2	2,860.2
Dealt with in the financial		
statements of:		

The company	979.6	1,319.4
The subsidiaries	1,375.6	1,540.8
Revenue reserves at beginning of ye	ar 9,405.6	7,893.0
Gain on translation of foreign		
subsidiary's financials	7.7	25.0
Increase in replacement reserve	15.5	11.6
Appropriations have been		
made as follows:		
Transfer to capital reserves	(5.2)	(0.7)
Dividends	(1,456.3)	(1,383.5)
Revenue reserves at end of year	10,322.5	9,405.6
	=======	=======
Earnings per stock unit for year	485.2c	589.2c
	=======	========

Dividends

An Interim Dividend of \$1.00 per stock unit was paid on April 18, 2002. A Second Interim Dividend of \$2.00 per stock unit was paid on June 25, 2002.

At a Board of Directors' Meeting held, August 8, 2002, the Directors recommend for stockholders' approval, that a Final Dividend of \$1.00 per stock unit be declared payable out of the accumulated unfranked profits to stockholders as shown by the Register of Members on September 30, 2002, and be paid on October 11, 2002.

Total dividends declared and recommended for payment in respect of this financial year will total \$1,941.7 million (of which \$1,456.3 million is provided in these financial statements), compared with \$1,383.5 million paid for the financial year ended March 31, 2001.

Auditors

Messrs. KPMG Peat Marwick have expressed their willingness to continue in office,

Directors

The Directors in office at the date of this Report are as follows:

George Ashenheim

Christopher Burton Andrew Cripps Emil George William McConnell Marlene Sutherland William Telling

The Directors due to retire in accordance with the provisions of Article 84 of the Articles of Association are Mr. George Ashenheim and Mr. Emil George, who being eligible, offer themselves for re-election.

ON BEHALF OF THE BOARD

Marlene Sutherland Company Secretary

August 8, 2002